

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.  
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** NJ-511 - Paterson/Passaic County CoC

**1A-2. Collaborative Applicant Name:** Passaic County Department of Human Services

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** New Jersey Housing and Mortgage Finance Agency

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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<b>1B-1.</b>	<b>Inclusive Structure and Participation–Participation in Coordinated Entry.</b>	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	No	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Faith Based Organizations	Yes	Yes	Yes
35.				

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

**(limit 2,500 characters)**

Passaic CoC leadership and number of the organizations that make up the membership of the CoC are led by people of color. Many organizations within the CoC work to ensure their staffing reflect the consumers being served in the community, which is evaluated by the CoC during the funding review process. The CoC has street outreach teams and drop-in centers who work to engage the traditionally underserved communities. Lastly, the CoC has an advisory board of persons with lived experience that meets at least monthly with members sitting in on the Executive Committee. This committee is continuously working to engage new members to enhance the diversity of input provided to the CoC. All of these partners provide insight into the needs of the Black and Brown communities who are overrepresented in the CoC's homeless population. Input is provided not only through the Executive Committee and full membership but through subcommittee meetings or direct discussions with the CoC lead. Most recently the advisory board identified the need for additional training for organizations within the CoC. The CoC has since developed a Training and Communication subcommittee in which a number of advisory board members participate to identify training priorities for the CoC. Current discussions of trainings focus on trauma-informed care, cultural competency and CoC 101.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;	
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).	

**(limit 2,500 characters)**

1. Passaic CoC meets bi-monthly & has an open invitation process for all meetings. Notices are widely distributed through email lists & are advertised on the County's website as open to the public, allowing for input & collaboration from a wide variety of agencies & advocates. The CoC also provides updates in County newsletters to the community. The CoC accepts members on a rolling basis. After attending 3 consecutive CoC meetings, interested parties can apply to be a voting member of the CoC. This request is approved by the CoC chair. The CoC Lead and partner agencies will also outreach other providers who have not attended the meetings but are key players in the community.

2. Notices, agenda & minutes presented are available electronically in Word documents & PDF accessible format & hard copies are readily accessible to those who need access to that information. Attendees can join virtual meetings using Zoom or with the call-in number provided in the email sent to members that also includes the agenda, minutes from previous meeting & other pertinent meeting materials. Attendees can access information about the CoC on the County website.

3. The CoC works with non-profit providers serving homeless or formerly homeless individuals to identify & encourage participation in the CoC planning process. The CoC has active participation from culturally specific groups on the Executive Board & the subcommittee meetings including the Passaic County Lived Experience Advisory Board. Local congregations have also been key partners with the CoC initiatives such as street outreach, PIT counts & Code Blue implementation. The CoC continues to solicit participation from new partners representing the BIPOC community & persons with disabilities to provide greater insight on the needs of those experiencing homelessness through racial equity lenses.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;	

3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

**(limit 2,500 characters)**

1. The Passaic CoC utilizes the full CoC membership and subcommittee meetings to solicit input regarding needs and strategies the CoC should be focusing on. All meetings are open to anyone who is interested and information regarding the meetings are posted on the County website and sent out through a number of mailing lists. The CoC lead and partners will do specific outreach to engage partners relevant to specific strategies, even if they do not attend regularly. The CoC also gathers input from households who have experienced homelessness through the Passaic County Lived Experience Advisory Board and through consumers engaged through the PIT process.

2. Information, concerns and areas of focus that are discussed at full membership, advisory board and subcommittee meetings are reported out at full CoC & Executive Board meetings to ensure that opinions & perspectives provided by all members are distributed to decision makers & community membership. Service information from the PIT count was used to identify potential gaps and highlights in the system, which was discussed at the Executive Board level for system-wide planning.

3. All notices, agendas & minutes presented are available electronically in PDF accessible format & hard copies are readily accessible to those who need access to that information. The CoC lead is also available to provide accommodations to any members or interested partner if needed.

4. Information gathered at local meetings is used regularly, as example, using PIT data, HMIS data, & community feedback at meetings, the City of Passaic used HOME-ARP funds to implement a TBRA program focusing on consumers on the prioritization list that are not eligible for other resources. Separately, the CoC received feedback from persons experiencing homelessness regarding the need for trainings for CoC providers. The CoC has since developed a Training and Communication Subcommittee to begin coordinating these efforts.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	

Describe in the field below how your CoC notified the public:

1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications—the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

**(limit 2,500 characters)**

1. On June 17, 2024, the CoC released an email through the CoC list serv and publicly posted a notice of the CoC funding availability on the County/CoC website. It was also announced at the 5/15/24 meeting that the local application would be released shortly, and a technical assistance session was held on June 24, 2024. All funding notifications specified that "all eligible nonprofit and local government entities interested in serving homeless persons in the CoC are encouraged to apply, even if they have not previously received HUD funding." Agencies were also notified that they could reach out to the CoC for TA related to the application process so no new agencies would be at a disadvantage. This outreach resulted in four new agencies who have not received CoC funding in the past, to submit applications for funding.

2. In all funding notifications that were released as listed above, it was specified that all applications must be submitted via an online submission portal by July 12, 2024. To ensure no agencies were at a disadvantage, the notifications did state that if an application could not use the online portal for any reason they could reach out to the CoC lead by July 1, 2024 for accommodations. The online portal requirements were also detailed on the TA session.

3. In addition to the information above, the funding emails, website posting and TA sessions reviewed the scoring and ranking process. A copy of the score card as well as the CoC's performance and evaluation policies were provided with all postings, and the notifications detailed the CoC Review Committee would determine ranking and funding based on the factors outlined in the scoring criteria and in line with the local priorities.

4. The application notice was available electronically in PDF accessible format and hard copies could be made available to those that needed them. Applicants were notified to reach out to the CoC regarding accommodations for the online submission platform or assistance in the application process.

# 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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<b>1C-1.</b>	<b>Coordination with Federal, State, Local, Private, and Other Organizations.</b>	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Nonexistent
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		



<b>1C-2.</b>	<b>CoC Consultation with ESG Program Recipients.</b>	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	No
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

<b>1C-3.</b>	<b>Ensuring Families are not Separated.</b>	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	No

<b>1C-4.</b>	<b>CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.</b>	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

<b>1C-4a.</b>	<b>Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.</b>	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

**(limit 2,500 characters)**

The McKinney-Vento Education liaison (MVEL) for the County is a member of the CoC & Executive Board. They participate in all aspects of homeless planning at both levels, including funding decisions for the CoC as a non-conflicted member of the Performance & Evaluation subcommittee. MVEL has an MOU with NJ-211 to expedite identifying at risk families in Passaic County. As part of the formal agreement, the MVEL will submit a monthly report to NJ-211 regarding numerical data, case management, & all applicable updates. NJ-211 will provide assessments to homeless individuals & families by phone to screen if any families may qualify to receive services from the MVE Program. The MVEL participation in the CoC meetings makes it possible for agencies to provide options for homeless youth identified & referred to NJ-211 by the MVEL. The CoC also participated in a strategic planning process that was led by the MVEL to identify strategies to better serve youth experiencing homelessness.

All homeless programs serving youth in the region connect with the child's school homeless liaison representatives to inform them of the current needs of those youth & ensure access to educational services to which they are entitled. Homeless liaisons receive annual training to inform them of the services available through the homeless service system, how to access services & the PIT count process including training for administering the PIT survey.

Resources are shared at the Children's Interagency Coordinating Council (CIACC). The CIACC meets monthly & is a partnership between school, local leaders, state officials, service providers & families to address the needs of children who require specialized support, including homeless resources. CoC lead agency, Passaic County Department of Human Services (PCDHS), New Destiny, & other CoC members participate actively in CIACC. The homeless liaison & CIACC often provide trainings around issues, topics & strategies for working with youth, including homeless youth & CoC members are encouraged to attend those trainings & discussions.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.  NOFO Section V.B.1.d.	
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Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

**(limit 2,500 characters)**

The CoC’s written standards indicate that CoC-funded permanent housing projects will engage with clients at least monthly ensure that they are informed of, & able to partake of the educational opportunities available to them. This includes both unaccompanied youth under age 24 as well as households with children.

Community agencies may fulfill this requirement by ensuring agency case managers are trained in the educational responsibilities & entitlements provided through the McKinney Vento legislation, or they may connect students to community providers equipped to address their educational needs. Some agencies refer families to Passaic County Probation’s Vo-Tech. This program allows juvenile probationers between the ages of 17 & 25 to choose between culinary arts, medical arts, carpentry, plumbing, automotive or business graphics. In addition, the students must prepare for their GED if they do not have a high school diploma or equivalent. This opportunity is funded by a grant from the New Jersey Office of the Attorney General/ Division of Criminal Justice. Agencies can also connect households to Passaic County Community College for academic lessons & internships.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	No	Yes
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking–Collaboration with Federally Funded Programs and Victim Service Providers.	
	NOFO Section V.B.1.e.	

In the chart below select yes or no for the organizations your CoC collaborates with:

Organizations		
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
Other Organizations that Help this Population (limit 500 characters)		
4.		

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

**(limit 2,500 characters)**

1. The CoC Lead and Executive Board review CoC policies annually & includes feedback from multiple partners, specifically seeking input from partners tied to specific subpopulations, such as domestic violence partners. The CoC also recently formed a domestic violence subcommittee, chaired by the County's lead DV provider (Passaic County Domestic & Sexual Violence Center – PCDSVC). One of the roles of this committee is to identify policy improvements or requirements. Over the last year, the CoC updated its policies to better incorporate domestic violence clients into the CoC's coordinated entry system, and also updated the CoC and Emergency Transfer plan policies to reflect the updated definition of domestic violence.

2. The CoC Lead shares information about trainings provided by the NJ Coalition to End Domestic Violence and other partner agencies to ensure housing and service providers can meet the need of survivors. The Performance & Evaluation Committee (PEC) evaluates the types of training available to program staff during the monitoring process. Included in the list of required trainings that the PEC monitors is best practices for using trauma informed care with clients. The CoC uses feedback from the Lived Experience Advisory Board and the PCDSVC if there are any concerns about agencies not meeting the standards of serving survivors. In April 2024, the PCDSVC provided a 60 hour comprehensive domestic and sexual violence training which was open to any CoC agency to get a better understanding best practices in meeting the needs of DV survivors and to ensure services are trauma-informed.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:

1.	safety planning protocols; and
2.	confidentiality protocols.

**(limit 2,500 characters)**

1. To ensure the safety and confidentiality of victims of domestic violence, any DV client can access the coordinated entry system through NJ 211 directly or through PCDSVC, the CoC's primary victim service provider. If the client were to call 211 directly, they would first be referred to PCDSVC to help with safety planning and immediate safe placement. If the client does not wish to go to PCDSVC, NJ 211 would connect them with another shelter, or hotel placement, with the client's input to help determine the safest option for them. If the client is working with the PCDSVC and did not call NJ 211, PCDSVC would first focus on safety planning with the survivor and making an immediate placement before moving forward with the coordinated entry process.

2. To ensure confidentiality, if 211 is completing the coordinated entry assessment they will complete the assessment outside of HMIS and add them to the list with de-identified information. If the client is working with the PCDSVC and did not call NJ 211, PCDSVC can conduct the assessment directly, avoiding the client having to provide their information to additional agencies. Their de-identified assessment information is then sent to NJ 211 to be added to the housing prioritization list. If a housing referral becomes available, the housing agency will reach out to PCDSVC and refer to the client's HPL number to facilitate a referral for housing. For all referrals, a referral will only be provided if the client has provided consent and they feel that the housing placement will be safe for them, specifically for project based housing opportunities.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

&nbsp;

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below:	
1.	whether your CoC's written policies and procedures include an emergency transfer plan;	
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;	
3.	what your CoC requires households to do to request emergency transfers; and	
4.	what your CoC does in response to households requesting emergency transfers.	

**(limit 2,500 characters)**

1. In 2018, the CoC updated its policies and procedures to incorporate policies and procedures related to Emergency Transfer Plans including an outline of the process required by both agencies and DV survivors.
2. All housing providers are responsible for ensuring households receive information regarding their rights to an emergency transfer. Agencies must notify tenants of this right upon admission to a housing program, signing of a lease (first time and renewal), and when the tenant is given notification of eviction or termination of assistance.
3. To request an emergency transfer, the tenant must notify their CoC case manager or housing provider's management office and submit a written request for a transfer. The written request must include either a statement expressing the tenant reasonably believes there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under the CoC funded agency's program; OR a statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90 calendar-day period preceding the tenant's request for an emergency transfer.
4. Upon notice of an emergency transfer request, the CoC-funded agency will act as quickly as possible to move a tenant to another unit, subject to availability and safety of a unit. If a tenant believes a proposed transfer would not be safe, the tenant may request a transfer to a different unit in another building, town or within the County. If the agency has no safe and available units for which a tenant is eligible, the agency will assist the tenant in identifying another housing provider to which the tenant could move through the CoC's coordinated entry system. The tenant will retain their original homeless or chronically homeless status for the purposes of the transfer and will not be required to complete additional housing application documentation. During the transfer process (with the consent of the client), the providers may assist the tenant in contacting the Passaic County DV services for any immediate safety concerns and further services.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

**(limit 2,500 characters)**

The Passaic County Domestic & Sexual Violence Center (PCDSVC) is the lead domestic violence agency in the County, active member of the CoC and chair of the Domestic Violence subcommittee. It is standard practice for homeless providers to refer a DV client directly to PCDSVC, including NJ-211 the CoC's virtual access point for Coordinated Entry (CE) & homeless hotline. Both PCDSVC & NJ-211 staff are trained in trauma informed & victim-centered best practices for assisting clients to obtain PH & while upholding their rights & informed choices. To ensure equal access to PH resources for DV survivors, the CoC has created a Coordinated Entry system where PCDSVC can, without providing any identifying information, refer their clients to the CoC's housing prioritization list. De-identified data are provided to coordinated entry staff to include in the CoC's Housing Prioritization List. This enables continued client confidentiality & safety while still linking the client to PH. DV households are prioritized using the same methods as other households experiencing homelessness, ensuring they receive access to all housing types. Referrals for housing would not take place without the survivors consent and ensuring the placement is in line with the client's safety plan. While there are no CoC dedicated beds for DV, Passaic County Dept of Human Services and Heart of Hannah have safely housed multiple DV clients using their PH vouchers and Heart of Hannah is submitting an application for DV RRH through this application cycle in partnership with the PCDSVC.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures survivors receive safe housing and services by:

1.	identifying barriers specific to survivors; and
2.	working to remove those barriers.

**(limit 2,500 characters)**

Coordinated Entry data and data from the Passaic County Domestic & Sexual Violence Center (PCDSVC) are used to identify outcomes and barriers for victims of domestic violence and understanding whether the system resources are addressing survivor household needs timely & safely in real-time. Additionally, the PCDSVC was at the table during the design of the DV entry point for coordinated entry to provide insight on barriers that may arise specifically for victims of DV so they could be addressed through system design.

Additionally, the CoC recently established a Domestic Violence subcommittee, which is chaired by the PCDSVC and meets monthly to focus on the needs of domestic violence survivors. The committee was established to identify best practices and gaps in the system related to serving survivors of domestic violence, identify resources, policies and guidelines that should be implemented across the system, discuss training needs of the community related to best serving survivors of domestic violence, and updating, when needed, the referral process for domestic violence survivors and advocating for additional resources and services.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

	Describe in the field below:
	1. how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
	2. how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
	3. your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
	4. your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)



1. The CoC reviews system wide policies annually & make updates as needed. Updates are also made upon the request of partner agencies. For all policy updates, the CoC solicits feedback from stakeholders through general body, subcommittee meetings, and advisory board meetings. CoC agencies are also members of other community boards & present feedback from those groups as it relates to anti-discrimination practices.

2. The CoC has provided training to all members on fair housing rules in New Jersey including the state’s new fair chance in housing act prohibiting the use of criminal background checks in tenancy reviews & the state’s anti-discrimination law as it relates to housing. The most recent training was provided by the NJ Division of Civil Rights at the 9/18/24 CoC meeting. Samples of project-level anti-discrimination policies were also made available to agencies in developing their policies.

3. The CoC monitors programs & reviews their agency policy & procedures, admission process, intake forms, & grievances policy during annual monitoring. The CoC aims to have agencies not only aligned with the housing first model but also have compliance with regulations including anti-discrimination & Equal Access policies.

4. To address non-compliance with the CoC’s policies, the CoC will provide technical assistance to the agency to develop a corrective action plan to ensure the agency is in compliance. If an agency does not follow the corrective action plan and updates are not seen by the next monitoring, the project may risk their future funding.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
New Jersey Dept. of Community Affairs	40%	Yes-HCV	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

**(limit 2,500 characters)**

The CoC continues to maintain a strong partnership with NJ Department of Community Affairs (NJDCA) & Collaborative Support Programs PHA (CSPNJ). Both have adopted homeless preferences for their vouchers, allowing for a large number of households experiencing homelessness to access these resources.

The CoC continues to outreach to all housing authorities in Passaic County to increase coordination with the CoC and encourage homeless set asides or preferences within their programs. In May 2024, the CoC attended a statewide PHA/CoC partnership meeting that was attended by local and national HUD partners to help move these partnerships forward. With the success of EHV, some housing authorities have shown an increased interest in homeless preferences, which the CoC is going to continue to pursue.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	No

6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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## 1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	12
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	12
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.  
 Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

**(limit 2,500 characters)**

1&2. During the CoC local selection process all applicants (new & renewal) are asked about their Housing First approaches. Applicants must describe the strategies they will use to move clients quickly into PH, reduce returns to homelessness, & increase stability & retention in PH. Applicants must also describe their admission and termination policies to determine whether they will screen out potential referrals for the following: having too little or no income, active or history of substance abuse, criminal record with exception for state mandated restrictions, & history of DV. They are also asked to identify if they have the following criteria as reasons for termination: failure to participate in supportive services, failure to make a service plan, loss of income or failure to improve income, being a victim of DV, or any other activity not covered in a lease agreement typically found in the project’s geographic area.

3. Outside of the CoC competition, the CoC conducts a monitoring and performance review of all funded projects. During the monitoring, the agency is evaluated on their admission and termination policies, whether they have individualized service plans for all clients, whether leases include nontraditional stipulations, such as service requirements, the level of engagement and services provided to service resistant clients or clients at risk of eviction, and a method for obtaining consumer feedback. Additionally, the CoC collects & analyzes HMIS data during monitoring to determine if participants are being discharged to temporary housing situations or back to homelessness to ensure termination from the project is not contradictory to the HF Model. Outside of the monitoring process, the CoC Lead uses HMIS, to evaluate program for quickly moving households into PH from the housing prioritization list & tracking the number of admissions & denials across the operating period. The CoC will also field any calls or complaints, ensuring no complaints are in conflict with HF without being addressed.

4. Outside of the monitoring process, the CoC is working with the Advisory Board to identify trainings that will help ensure providers in the system have the resources & understanding needed to implement housing first. The CoC is also currently going through a data strategic planning process, part of which is identifying tools & reports to demonstrate the effectiveness of programming, specifically focusing on programs that have embraced HF.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	
	Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.	

**(limit 2,500 characters)**

Street outreach is conducted throughout Passaic CoC by a number of provider agencies, all of which seek to connect households experiencing unsheltered homelessness and specifically those that are hard to engage in services and housing. Street outreach providers focus on engagement and will continue to meet with households even if they refuse to engage when first encountered. Street outreach staff are bilingual or use translation technology to connect with clients with limited English proficiencies and the variety of outreach providers, including local congregations, enables outreach staff to engaged persons least likely to request assistance in a variety of settings and from a variety of locations to help increase access. Outreach providers will conduct a housing screening with clients and work to connect them to the Housing Prioritization List through coordinated entry, allowing clients to access permanent housing opportunities without having to engage in traditional shelter services.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

	Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	No
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	No
3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	No
4.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.j.	

	HIC Longitudinal HMIS Data	2023	2024
Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	44	80

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

**(limit 2,500 characters)**

1. CoC-funded projects work to connect clients immediately upon engagement to mainstream resources & benefits they are eligible for, especially those available through PCBSS such as GA, TANF, SNAP, etc. Staff will also link clients to community resources such as treatment for co-occurring disorders of mental illness & substance use, psychiatric evaluations, sub-acute detox services, medication monitoring & other health services. The CoC has had these partner entities provide presentations at full CoC membership meetings to ensure all housing programs new how to connect their clients to these services. Recent presentations include RealFix Paterson and Medallion Behavioral Health. Additional partnering agencies include Newbridge Adult & Family Services, St. Joseph's Outpatient Health Center, Eva's Village, & Straight & Narrow.

2. The CoC continues to encourage agencies to seek SOAR certification. CoC agencies such as Collaborative Support Programs of New Jersey & Volunteers of America-GNY, have SOAR certified staff to assist clients with connecting to mainstream resources. NJ Helps is a website available to anyone in the state to complete a quick online screening tool to determine basic eligibility for General Assistance, SNAP, TANF, & Medicaid. This is a tool the CoC refers clients & case managers to utilize when trying to apply for benefits.

ID-7.	<b>Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.</b>	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

**(limit 2,500 characters)**

1. In response to COVID-19, the CoC collaborated with the local health department & healthcare agencies to create a CoC COVID work group to organize resources for persons experiencing homelessness in the community. This work group continues to exchange the latest information & to ensure the community has an improved emergency preparedness plan. Protocols that were put in place for the Covid-19 pandemic now serve as a template for future health emergency or natural disaster response. The CoC also worked with the health department to implement safety protocols to keep staff safe while continuing to serve the homeless face to face in agency offices as well as in the community.

2. Through the efforts of the work group outlined above, the following preventative measures continue to remain in place as the community moves forward: plexiglass barriers are in place between staff & visitors, & masks are required based on local agency policies & best practices from the CDC. Additionally, multiple agency employees are required to be vaccinated. Clients have been provided with PPE, sanitizer, & opportunities to receive vaccines. The CoC worked with the Department of Social Services to implement virtual screening for benefits so that those in need do not have to come into the office face to face to apply.

ID-7a.	<b>Collaboration With Public Health Agencies on Infectious Diseases.</b>	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

**(limit 2,500 characters)**



Throughout the COVID-19 pandemic, the CoC & local health agencies shared up to date information on safety precautions & the constantly changing mandates for COVID-19 & other infectious diseases. The CoC communicates safety measures & local restrictions through the CoC listserv, flyers, website postings, & social media alerts. Agencies receive information directly from other non-profits, local health department, local health Care System, & Emergency Planning Department and Centers for Disease Control.

For vaccination implementation, the CoC disseminated information from the St. Joseph’s Regional Hospital, Local Health Departments, & FQHC vaccine clinics. The CoC communicated this information through the CoC listserv, flyers, website postings, & social media alerts. This information was also communicated during the CoC full meeting & subcommittees. Internally, CoC agencies disseminated CDC & DOH guidance to their staff & clients. They provided trainings & virtual meetings with clients & staff for safety protocols & vaccination implementation. Protocols were updated, posted, & monitored by department managers & supervisors. Passaic CoC collaborated with other municipalities & CoC members to ensure services & resources were provided for its most vulnerable of residents as part of its response to infectious diseases. Outreach providers provide PPE, sanitizers, vaccination clinics, health information & assisted with the coordination for accessing non-congregate shelter. ES & TH providers in the CoC followed the New Jersey Dept of Health (NJDOH) guidelines for disease outbreak. Agencies are equipped with masks, face shields, gloves, & sanitation supplies. They also continue to disinfect common areas of the shelter each day & masks were required in common spaces; Meals were served with disposable plates, silverware. To reduce the spread only shelter clients & staff were allowed in buildings. Across the County there was an increase in non-congregate shelter which allowed for social distancing. The CoC collaborated with the Paterson Dept. of Health & Human Services & other FHQCs for testing & vaccinations for sheltered clients & staff. These are strategies the CoC will maintain to reduce the spread of communicable diseases.

<b>1D-8.</b>	<b>Coordinated Entry Standard Processes.</b>	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC’s coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC’s geographic area;
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;
3.	collects personal information in a trauma-informed way; and
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.

**(limit 2,500 characters)**

1. NJ-211 acts as the front door of the CoC's Coordinated Entry system. 211 is a telephone hotline that will complete the CoC's assessment process and add clients to the housing prioritization list. To ensure the CE covers the full geographic area, multiple partners provide outreach and assist clients in calling 211 such as PATH, emergency shelters and SSVF partners. The CE program also includes the Eva's CAN program who also provide outreach and ongoing case management to help connect clients least likely to access 211 on their own and to assist in collecting documentation needed for housing referrals and placement.

2. Passaic CoC has created a Housing Prioritization Tool (HPT) to prioritize households in the coordinated assessment system. The HPT collects information about various health & social needs of each household to evaluate their vulnerability & level of service need. The tool considers factors such as: current location, length of homelessness, health care concerns/emergency room visits, interactions with the police & law enforcement, long duration & type of disabilities impeding independent living, history or current experiences of DV and income. The HPT uses the responses to the questions related to the factors above to provide a score that identifies the vulnerability of the client. The higher the HPT score the household receives, the higher the level of intervention they will most likely need to maintain permanent housing & avoid additional episodes of homelessness.

3. NJ-211 conducts the HPT with all households seeking assistance and has received training around trauma-informed practices. 211 will not ask personal information if it is not a required part of the tool and clients will not be excluded from the HPT or referrals if they refuse to provide information.

4. The CoC holds quarterly case conferencing meetings to address barriers for housing persons on the HPL and to obtain feedback regarding the CE system to determine if updates are needed. The CoC has also created ad hoc working groups when needed to adjust the CE system. The CoC's Lived Experience Advisory Board also helps evaluate the effectiveness of the coordinated entry by gathering input from persons who have gone through the coordinated entry program. The recent CE expansion was done to address concerns raised by persons with lived experience and providers regarding difficulty connecting to clients on the HPL.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and
4.	takes steps to reduce burdens on people seeking assistance.

**(limit 2,500 characters)**

1. Because the coordinated entry (CE) front door is accessed through a hotline, all outreach & emergency shelter agencies help clients access the CE program where they are. Clients less likely to go to a program for assistance can still access the CE through an outreach provider. The CE also includes a site-based option for services. The Eva’s CAN team provides ongoing case management while clients are on the HPL with a specific focus on reaching the unsheltered population.

2&3. All clients who access to CE complete the Housing Prioritization Tool. The tool focuses on each household’s vulnerability & uses factors such as length of homelessness, health care concerns, current location, presence of a disability, to prioritize households who have the most vulnerability & barriers to housing. The case management provided by Eva’s focuses on the top prioritized households on the HPL. Eva’s provides them with assistance with housing documentation, such as disability documents, ID, birth certificate, chronic homeless documentation, etc. This documentation is collected whether a current housing vacancy exists or not, so clients can be referred as soon as an opportunity becomes available. The CoC tracks the length of time clients remain on the HPL & remain engaged with Eva’s to determine whether adjustments to the system are needed to improve quick housing outcomes for the most vulnerable clients.

4. Since the CE is a phone-based hotline, it reduces the need for clients to physical go to a site to receive housing services, expanding access for clients least likely to engage. NJ211 reduces the communication burden by using 7-1-1 to accommodate individuals who are hearing impaired; Language Line to provide translation services; LIVE chat for those connecting to help online & text for those who prefer it. The NJ211 website contains Accessibility Ventures to improve functionality for people with mobility, sensory & cognitive challenges. In addition, all the prompts within IVR phone system are available in both English & Spanish. Feedback was provided by community agencies & persons with lived experience that there were delays in housing because of documentation collection & housing search. In response, the CoC funded the Eva’s CAN program to assist with documentation & to hire a housing navigator to build a network of landlords so clients can quickly access housing once they are approved for a program.

1D-8b.	Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC through its coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC’s geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

**(limit 2,500 characters)**

Anyone experiencing homelessness may access the coordinated entry system either by directly calling NJ 211 or working with a local agency to call 211. Flyers regarding the coordinated entry program are available and distributed throughout the CoC to ensure all agencies and clients are aware of their ability to access the coordinated entry system. Regardless of where the client is in the system, they are assessed using the standard assessment method and once housing opportunities become available that they are eligible for, CA staff present those opportunities to the client. The client is made aware that they do not have to accept the housing opportunity that is available, and that they will not lose their prioritization if they decide that housing opportunity is not right for them. This is especially important for project-based openings to ensure the client feels safe and comfortable in the possible new community.

To ensure clients are aware of their rights related to fair housing and civil rights law, all agencies, including the coordinated entry program have fair housing and housing discrimination information posted and accessible for all clients. In addition, many programs have housing discrimination information in their program intake packet for clients to understand their rights. Clients are notified that if at any point during the referral, housing search or housing process, they feel discriminated against, they should reach out to their case worker (or if it is a complaint about their case worker) to their supervisor who will help them determine the best course of action.

All agencies throughout the CoC have attended trainings provided by local legal services agencies as well as the NJ Division of Civil Rights regarding NJ Law Against Discrimination, the Fair Chance Housing Act and to understand how to file a complaint in NJ. To make this process easier, NJ is moving forward with a policy that would allow a service provider, not just the client directly, to report a claim of discrimination. All agencies are encouraged to file complaints of housing discrimination through both the State of NJ and HUD. The most recent training provided by the NJ Div of Civil Rights was conducted at the CoC full membership meeting on 9/18/24.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	09/28/2023

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC’s Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

**(limit 2,500 characters)**

1. Passaic CoC utilized HMIS data from all PSH, RRH, TH, ES, SO & coordinated entry programs in the CoC's HMIS system for its most recent racial disparity analysis. In addition to HMIS data, the CoC used Census data for the county. Data elements pulled from each source included: census data broken down by race for the general population within the CoC & the following HMIS data elements: total population served, whether a disabling condition was identified & type of disability, persons experience with domestic violence, average household size & age of persons served. Each of these elements were broken out by the race & ethnicity categories used in HMIS.

2. General population data for Passaic County was compared to the total population experiencing homelessness and chronic homelessness by race. The CoC found that while persons identifying as Black or African American only made up 15.1% of the CoC's general population, 43.18% of the total homeless population and 44.9% of the chronic homeless population identified as Black or African American, highlighting the biggest disparity. A similar trend was found for persons identifying as Multiracial, representing only 2.8% of the general population, but 6.93% of the homeless population and 5.1% of the chronic homeless population. The inverse was found for persons identifying as White, representing 38.8% of the general population, but only 14.25% of the general homeless population and 18.5% of the chronic homeless population. In evaluating the disability breakdown by race, one interesting piece the CoC identified, was that while persons identifying as Black or African American represented 43.2% of the homeless population, they only represented 14% of the population with a disability. A similar trend was seen with households identifying as Hispanic, representing 27% of the homeless population but only 13% of the population with a disability. This point requires further evaluation to see whether this information is accurate that these households have less reported disabilities or if there are disparities in the way this information is evaluated and collected. Lastly, the racial breakdown of each project type within the system was evaluated to see if there were any disparities in the types of programs different races were accessing. Based on this data, there were no disparities identified, with the proportion of each race being served in program types closely aligning with the overall homeless population breakdown.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes

3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	No
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	No
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

**(limit 2,500 characters)**

The CoC is currently undergoing a data strategic planning process, a part of which will identify how the CoC will move forward with not only regular evaluation of system outcomes, but system-level racial equity reviews. Examples of strategies identified in the plan include regular evaluation of racial disparities data, evaluation of racial disparities on the project level through the CoC performance and evaluation review, and regular sharing of this data with PCICH and its subcommittees to identify and implement strategies to better address the disparities found. The CoC will also be applying for funding through the State of NJ to hire a data analyst specifically focused on the Continuum of Care, who will build racial equity evaluations into their regular day to day work. Even if the CoC is not awarded the funding for a data analyst, the CoC recently established a PCICH Data Subcommittee who will then be charged with the oversight and implementation of strategies to help address the racial disparities identified through the evaluations. As example, this would include a further evaluation of the disability disparities identified in the CoC's current racial equity analysis to identify ways to address this barrier, if it is found this information is inaccurate.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.

**(limit 2,500 characters)**

The CoC will utilize metrics similar to those that were pulled to identify the disparities, to track progress on preventing or eliminating racial disparities. This will include an overall evaluation of disparities found in the general homeless population, the racial breakdown by project type, disability disparities, and housing outcomes disparities, including returns to homelessness by race. Based on the CoC data strategic plan, the CoC will also update the performance reports for each project funded through the CoC to look at racial disparities within projects and through a thorough evaluation of the coordinated entry program. The CoC’s data analyst, when hired, will be responsible for developing dynamic dashboards that are updated regularly for CoC and agency leadership to use in evaluating and implementing strategies to address the racial disparities found in the system.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC’s Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

**(limit 2,500 characters)**

In 2022, the CoC developed a Lived Experience Advisory Board (LEAB), which is continuing to grow due to outreach from members promoting the group during CoC meetings, Executive Board meetings, and through direct outreach at local emergency shelter, drop-in centers and service programs. LEAB members receive compensation for all LEAB, CoC, CoC Executive and planning meetings that they participate in. LEAB members provide input at all levels of system planning. Recently, PCLEAB members provided input regarding trainings that would most benefit the CoC agencies and services provided through the CoC. Two members of the advisory board also participated in the CoC funding process. While two members sat on the CoC Review Committee, the full PCLEAB were provided a training regarding what projects can and cannot be funded out of the CoC and provided input on the best use of funds.

In addition to the LEAB, the CoC has solicited feedback from persons with lived experience during the CoC virtual meetings & through surveys & in-person meetings about certain topics including HOME-ARP funding and strategic planning. There are several agencies in the CoC with staff & directors who have lived experience of homelessness or can identify with other populations such as BIPOC, LGBTQ+, Youth, Veteran, & Domestic Violence. Lastly, the CoC is intentional about gaining more lived experience members on the CoC’s Executive Committee, with two members who participate on the CoC’s Lived Experience Advisory Board now sitting on the Executive Board.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.  
Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	7	2
2.	Participate on CoC committees, subcommittees, or workgroups.	7	2
3.	Included in the development or revision of your CoC's local competition rating factors.	3	1
4.	Included in the development or revision of your CoC's coordinated entry process.	7	2

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

**(limit 2,500 characters)**



The CoC continues to engage persons with lived experience & make connections to professional development & employment opportunities. As it's received, the CoC sends out information & notices for professional workshops, seminars, & upcoming conferences to CoC members which includes persons with lived experience. Passaic County Lived Experience Advisory Board (PCLEAB) members have requested & participated in ongoing in-depth trainings about the local CoC processes & explored ways to integrate in the planning process.

The CoC actively partners with employment organizations to promote access to employment opportunities for currently & formerly homeless households they serve. The CoC has local One Stop administrators as members along with the Board of Social Services. These agencies partner with the CoC to provide education, job readiness workshops, job-training, & employment opportunities for households in permanent supportive housing & those who are homeless. The local One Stops hosts virtual & in-person job fairs each year & promotes & supports job fairs for multiple local & regional companies. In Passaic County, consumers served by the CoC that can pursue employment are always referred to the One Stop once engaged in services.

The CoC recognizes the value of providing career advancement opportunities in the community. Several CoC funded agencies currently employ PWLE including Heart of Hannah, PCDHS, and Straight and Narrow.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
1.	how your CoC gathers feedback from people experiencing homelessness;	
2.	how often your CoC gathers feedback from people experiencing homelessness;	
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;	
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and	
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.	

(limit 2,500 characters)

1&2. The Passaic County Lived Experience Advisory Board (PCLEAB) meets on a monthly basis and members attend full CoC, subcommittee and Executive Board meetings to provide input and help lead the strategic planning discussions for the CoC. When requested by the PCLEAB or when there is a specific topic to be discussed, the CoC Lead staff will also attend advisory board meetings directly. The PCLEAB are consistently conducting outreach to increase their members to get a more comprehensive experience of the system. Lastly, feedback is gathered during the annual PIT count through consumers surveys.

3&4. Many members of the PCLEAB received assistance through CoC and/or ESG funding and so feedback about these programs are provided in the same manner as listed above. The Advisory Board participates in the local selection process and reviews all CoC policies to ensure programs are meeting the needs of people experiencing homelessness. In addition to the PCLEAB, many funded CoC agencies have client satisfaction or feedback surveys that are completed in their housing & supportive service programs & they allow clients to securely submit their comments, complaints, or suggestions.

5. On a project level, senior staff review & discuss issues & suggestions with the staff, clients, & boards to implement project level changes, such an increased cultural competency training to ensure clients are treated with respect. Information gathered through the PIT and PCLEAB meetings is discussed with the Executive Board & used for system-wide planning. For example, using PIT data, HMIS data, & community feedback at meetings, the City of Passaic is planning to develop more affordable housing units in the community using HOME-ARP funds. Another example includes the direct feedback received from consumers and homeless service providers to address limitations in the coordinated entry process. From this information, the CoC was able to successfully fund the Eva’s Village Coordination Assessment Navigation project expansion.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC’s geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

The State of NJ monitors municipalities to ensure they are providing their “fair share” of the region’s need for affordable housing for moderate to low income households. The Mount Laurel Doctrine and recent A4/S50 legislation enforces the assessment of statewide needs for affordable housing and allocates that need on a municipal fair share basis. Municipalities are then evaluated to ensure they are meeting their affordable housing obligations. Many organizations within the CoC were part of the advocacy efforts surrounding the updated A4/S50 legislation to ensure it met the needs of the community and households who are in need of affordable housing.

The CoC works closely with the community development offices in the County to ensure new development projects requesting local CDBG and HOME funds are also supporting the needs of people experiencing homelessness. The CoC also evaluates all projects seeking Low Income Housing Tax Credit funding and works with them to agree to participate in the CoC’s coordinated entry system before providing a letter of support to help them receive funding.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC’s Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC’s local competition.	06/17/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC’s local competition.	06/17/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.  NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	
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You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.  
Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	194
2.	How many renewal projects did your CoC submit?	12
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.  NOFO Section V.B.2.d.	
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Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1. The CoC Performance and Evaluation Committee (PEC) evaluates PH programs using HMIS & APR data. Projects are evaluated for several factors including project utilization, clients remaining in PH or exiting to PH during the operating year & increasing client's income & benefits sources. The PEC also evaluates projects serving chronically homeless persons & implementing housing first program models that are low barrier & utilize service provision models that have proven effective in engaging & obtaining client feedback. The CoC local selection process includes a prioritization for projects targeting the aforementioned factors.

2. The CoC currently evaluates whether projects are entering an accurate project admission vs permanent housing move in date with full points being awarded to projects that show that all PH move in dates are different than admission dates. The CoC does not currently score projects on the length of time between admission and move in as the CoC understand that many factors impacting this data speak more to the economic and housing landscape of the region rather than the project.

3&4. The CoC application and monitoring includes a review of program compliance with housing first principles. Projects are evaluated on their ability to admit clients with little or no income, active or histories of substance abuse, criminal records or history of domestic violence. Additionally projects are evaluated on whether they terminate clients due to failure to participate in services, failure to make progress in service plan, loss of income, domestic violence, substance use or other activities not in the lease. Projects are also scored on the level of service they provide to hard to engage clients an clients that may be at risk of eviction in their program. Projects that are able to provide low barriers to program entry for vulnerable populations, actively work to continue engagement, and maintain them in the program will receive points for housing first compliance. Additionally, projects receive points based on them serving the chronically homeless and whether they accepted referrals only from the coordinated entry program which prioritizes those with the most vulnerabilities and hardest to serve.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
NOFO Section V.B.2.e.		
Describe in the field below:		
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

(limit 2,500 characters)

1. The Passaic CoC Executive Board is the group responsible for the development and oversight of the Passaic CoC funding process. The Executive Board annually reviews all monitoring, performance and local application documents and scoring criteria. Based on input from the full membership, local priorities and areas of concern, the Executive Board determines additional rating factors and weight of scoring for that year. The Executive Board is a diverse governing body that includes overrepresented groups. For 2024, the Executive Board was composed of 13 members which included 9 people of color and 8 women. Participants represented a variety of agencies including emergency shelters, RRH and PSH programs, PHAs, McKinney Vento liaison, local government, ESG and CDBG entitlement jurisdictions and 3 members of the Lived Experience Advisory Board.

2. The Performance and Evaluation Committee is a subcommittee of the Executive Board and is responsible for using the executive board approved tools to conduct project reviews and finalize funding and ranking decisions. The 2024 committee was composed of 4 members which included 3 people of color, 3 women, and 2 members of the Passaic County Lived Experience Advisory Board.

3. During the monitoring for renewal programs, the CoC included questions on consumer input & cultural competency to evaluate agencies on their ability to provide equitable & culturally appropriate services & involve persons with lived experience. The CoC combines monitoring scores & application responses for a final renewal project score. Projects who prioritize the most vulnerable such CH households, longer retention rates, or discharges to PH, including client feedback to improve services & clear Housing First approaches are viewed as promoting racial equity for housing. Additionally, through the local application, there are 15 points available for projects who demonstrate that they can deliver services in a manner that is culturally and linguistically competent and reflects the needs of the populations they serve; Projects that are working to incorporate input from persons with lived experience in the program and having agency leadership include persons with lived experience; and Projects that are making an effort to address racial equity by having staff reflect the population they are serving and utilizing strategies to address racial disparities.

<b>1E-4.</b>	<b>Reallocation—Reviewing Performance of Existing Projects.</b>	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

**(limit 2,500 characters)**

1. In the CoC’s local selection policy, it states that the Performance & Evaluation Committee (PEC) may allocate funding at a level equal to or less than the program budget in the most recent HUD approved GIW. The PEC may reduce the amount of funds awarded to renewal projects based on poor performance, a history of unexpended grant funds, issues with agency capacity, low project utilization rates, program structure/model incongruent with established funding priorities, or other reasons related to program compliance, capacity & or ability to fit in with established funding priorities. The PEC makes the determination on project scoring, ranking & funding & inform the Executive Board (EB) of the decision.

2. During the project monitoring, there were three projects that identified as low performing due to underspending specifically. The CoC discussed the underspending with each project identified.

3&4. Through the discussions with the providers, each organization already had a plan in place for how they would better expend the funds during the current operating year which focused on more strategic and creative ways to use the funds to better serve the population. For this reason, the CoC chose not to reallocate any projects for FY2024.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	08/29/2024

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	



	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	08/29/2024
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1E-5b.	<b>Local Competition Selection Results for All Projects.</b>  NOFO Section V.B.2.g.  You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	
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	<b>Does your attachment include:</b> 1. Project Names; 2. Project Scores; 3. Project Status—Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-	Yes
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1E-5c.	<b>Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.</b>  NOFO Section V.B.2.g. and 24 CFR 578.95.  You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	
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	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	
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**You must enter a date in question 1E-5c.**

1E-5d.	<b>Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.</b>  NOFO Section V.B.2.g.  You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	
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	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website.	
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**You must enter a date in question 1E-5d.**

## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2A-1.</b>	<b>HMIS Vendor.</b>	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology
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<b>2A-2.</b>	<b>HMIS Implementation Coverage Area.</b>	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs
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<b>2A-3.</b>	<b>HIC Data Submission in HDX.</b>	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/07/2024
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<b>2A-4.</b>	<b>Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.</b>	
	NOFO Section V.B.3.b.	

	In the field below:	
	1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and	
	2. state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.	

**(limit 2,500 characters)**

The state funded Domestic Violence & Victim Services agency in the CoC geographic area is Passaic County Domestic & Sexual Violence Center (PCDSVC). PCDSVC utilizes Apricot a secure system for data entry which is a HMIS comparable database and is compliant with 2024 HMIS Data Standards. They record universal elements & other data points specific to DV households that meet the HMIS standards.

The CoC Lead, NJ211 (Coordinated Entry Lead Agency), PCDSVC & other service providers will be bolstering their partnership by sharing certain deidentified data collected & reviewing monthly reports related to the housing status of DV homeless clients. The CoC will be working with PCDSVC & other partners to obtain de-identified system performance reports as requested for system planning purposes. PCDSVC provided data for the CoC during the 2023 and 2024 CoC competitions.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	236	29	182	68.68%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	10	5	10	66.67%
4. Rapid Re-Housing (RRH) beds	80	0	80	100.00%
5. Permanent Supportive Housing (PSH) beds	557	0	504	90.48%
6. Other Permanent Housing (OPH) beds	105	0	105	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

- |    |  |
|----|--|
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent.                                     |

**(limit 2,500 characters)**

**Emergency Shelter:**

The bed coverage rate for emergency shelter programs is inaccurate. The VSP does enter the data into an HMIS comparable database, but it did not pull in this way for the HIC. With this correction, the coverage rate should be 79.6%. With this, there are 2 emergency shelter programs that do not receive any funding that requires them to enter data into HMIS and so historically have not. Recently, the one project was acquired by an organization that does enter data into HMIS and so within the year, this project should be entered into HMIS, which would bring the coverage rate up to 92.5%.

**Transitional Housing:**

The bed coverage rate for transitional housing programs is inaccurate. The VSP does enter the data into an HMIS comparable database, but it did not pull in this way for the HIC. With this correct, the coverage rate should be 100%.

Generally, the CoC is also in the process of developing a data strategic plan for the CoC, which in part will help identify best practices and options for incorporating data into HMIS from programs that have not traditionally entered their information.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	
Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?		No

## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/23/2024
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/08/2024
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.	

(limit 2,500 characters)

During the PIT count planning, the CoC worked to obtain feedback from providers, including youth providers such as Oasis, NJCDC & McKinney Vento Liaisons, to identify the best times & known locations to target for point in time street outreach. Also, trainings for volunteers involved the local colleges to engage youth in the PIT count who were informed on how to complete the surveys and access services.

The CoC also requested feedback for marketing & incentives for consumers & youth from the Passaic Lived Experience Advisory Board, to encourage participation in the point in time count. There were several youth volunteers who assisted during the point in time count during street outreach & during the connect events as well as after the count with data collection & input. This group was organized through the AmeriCorps program, who helped engage youth that were encountered during the PIT outreach.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;	
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;	
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and	
4.	describe how the changes affected your CoC's PIT count results; or	
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.	

**(limit 2,500 characters)**

1. For the 2024 PIT, the CoC conducted additional outreach and training to the local Passaic County Board of Social Services to ensure they understood exactly which of the clients they were serving should be counted through the PIT count. There was also improved coordination between survey teams and the CoC's multiple Code Blue locations, ensuring that the counts received from their Code Blue locations were more comprehensive.

2. The CoC saw an increase in the volunteers, engagement of some street outreach providers and size of the project homeless connect events for 2024. These areas all have a focus of better counting households who were experiencing unsheltered homelessness in 2024.

3. No, the CoC count was not affected by people displaced either from a natural disaster or seeking short-term shelter who recently arrived in the CoC's jurisdiction.

4. The adjustments noted above led to a more comprehensive count of both the sheltered and unsheltered homeless population in Passaic County for 2024.

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2C-1.</b>	<b>Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.</b>	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

**(limit 2,500 characters)**

1. The CoC used provider and consumer feedback, HMIS & Coordinated Entry Housing Prioritization List data to evaluate households that entered the CoC for the first time in the last two years and determine the most common characteristics of households to establish the following risk factors: level of income, family size, history of service engagement, dissolution of familial relationships & cost of current housing are the main risk indicators for first time homelessness.

2. To reduce first time homelessness, the CoC implements a virtual single point of Coordinated Entry & Assessment for emergency shelter services. NJ-211 as the hotline, completes a diversion & prevention assessment on all clients seeking emergency shelter connecting them with prevention, through ESG & other sources, as well as services that may help their housing crisis. Connections are made to mainstream resources through the Passaic County Board of Social Services (PCBSS) (TANF/welfare agency) for linkage SNAP, SSI/D, TANF, WIC, & state funded resources: General Assistance (welfare for individuals), Emergency Assistance (homeless assistance & RRH for TANF/GA eligible homeless persons) & Supportive Services for the Homeless which may help prevent households from needing to enter shelter. Clients that are not eligible for services offered by PCBSS may seek services with other CoC providers such as with Catholic Family & Community Services (CFCS) or Heart of Hannah. These agencies can utilize ESG funding to assist with prevention, or RRH. CFCS also operates a Homelessness Diversion Program funded through New Jersey Department of Consumer Affairs. This program assists households at imminent risk to retain a safe & secure living situation & avoid becoming homeless. The goal is to work with households to avoid the trauma of homelessness, & the inherent disruption to work, school, & community life. Only after confirming there are no alternative options will NJ-211 refer the client to emergency shelter. Having this program allows shelter placements to be available for clients who truly need them especially those who are unsheltered while keeping families & individuals from having to enter the shelter system.

3. The CoC Executive Board is responsible for overseeing the CoC’s strategy to reduce or end the number of households experiencing first-time homelessness.

<b>2C-1a.</b>	<b>Impact of Displaced Persons on Number of First Time Homeless.</b>	
	NOFO Section V.B.5.b	

Was your CoC’s Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:
--

1.	natural disasters?	No
2.	having recently arrived in your CoC’s geographic area?	No

<b>2C-2.</b>	<b>Reducing Length of Time Homeless—CoC’s Strategy.</b>	
	NOFO Section V.B.5.c.	

In the field below:
1. describe your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;



2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

**(limit 2,500 characters)**

1. To reduce the length of time (LOT) households remain homeless, the CoC continues to prioritize funding for housing programs and train agencies in the Housing First (HF) model & its application for all project types to reduce barriers to entry. Using a HF model will ensure the households have fair access to housing & exit quickly to PH thus reducing their LOT homeless. The CoC is always seeking new PH opportunities, enabling clients to rapidly move out of homelessness & has increase the number of available PSH & RRH vouchers. The CoC works with the coordinated entry providers to ensure that those persons with the longest histories of homelessness are connected to services & prioritized for PH resources that becomes available. The CoC identified the need to expand their coordinated entry access points & recently funded the Eva's Village Coordinated Assessment Navigation (CAN) project. The CAN service team consists of Case Managers, a Housing Navigator, & a HMIS Data Manager. Using available technology, the team can conduct risk assessments & quickly identify & connect clients to needed resources. The CAN team coordinates with NJ211 to assist a person in need of shelter placement in calling NJ211 to be entered into the HMIS system & receive the screening for the housing prioritization list. Once connected to CAN, clients have increased access to shelter, housing opportunities & case management.

2. The CoC uses the prioritization list in HMIS & service, outreach, & shelter provider feedback to identify households with the longest LOT homeless. Through the CoC's virtual access point for Coordinated Entry, NJ-211 asks households where they have been staying previously, for how long, when their homelessness started, whether they have had prior episodes with ES/SH/TH/unsheltered situations in the past 3 years, & how long prior episodes had lasted. Those with longest histories of homelessness & most severe service needs are prioritized for housing.

3. The CoC Executive Board is responsible for the CoC's strategy to reduce the length of time households remain homeless.

2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
	NOFO Section V.B.5.d.	

In the field below:

1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

**(limit 2,500 characters)**

1. The CoC’s strategy to increase the rate of exits from ES/TH/RRH to PH destinations includes using Coordinated Entry (CE) & Housing Prioritization List (HPL). The CoC’s Prioritization Tool/criteria prioritizes those with longest lengths of homelessness, most severe service needs, & most barriers to obtaining housing for CoC permanent housing interventions. The CoC prioritizes projects that aim to increase the rate at which homeless households in exit to PH destinations. The CoC utilizes local selection criteria & project monitoring ensuring low-barrier projects are meeting their commitments to implement a low barrier housing first approach & are prioritized for funding. Additionally, the CoC lead currently partners with the Passaic Board of Social Services (PCBSS) to receives referrals directly from PCBSS for TANF clients in need of intensive case management. PCDHS case managers assist with prevention & housing retention by providing utilities & rental assistance. They also connect homeless clients quickly to housing opportunities. Lastly, the CoC funded Eva’s Village to hire a housing navigator who’s role will be in developing relationships with local landlords help clients experiencing homelessness identify permanent housing units that may work with their income or voucher.

2. To increase housing retention, the CoC evaluates the HMIS data for PH renewal projects. Renewal projects must have at least 80% of households remaining in PH or being discharged to PH & minimal households are discharged due to noncompliance or a disagreement with project rules to receive the maximum score during project ranking process. This ensures high need clients are accepted, housed permanently, & not terminated unfairly. The CoC continues to work with PH providers & landlords to provide information about emergency rental assistance prevention that provided up funds for arrears. Despite increasing evictions, the CoC has maintained the PH housing retention above 95%.

3. The CoC Executive Board is responsible for overseeing both CoC strategy & policies that will help increase rates of ES/TH/RRH exits to PH & increase rates of successful exits/retention for PH.

2C-4.	Reducing Returns to Homelessness—CoC’s Strategy.	
	NOFO Section V.B.5.e.	

	In the field below:	
1.	describe your CoC’s strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC’s strategy to reduce the rate that individuals and families return to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.	

**(limit 2,500 characters)**

1. All CoC providers, including NJ 211 as the coordinated entry provider, enter data into HMIS and conduct a consumer look up prior to admitting the client to a program to see if they had accessed the system previously and were returning to homelessness. This information is used in the prioritization and service delivery of the client, as a return to homelessness demonstrates the need for a higher level of intervention for that client.
  
2. The CoC continuously reviews HMIS to monitor if PH projects have at least 80% of households remaining in PH or are discharged to PH & less than 10% of households are discharged due to noncompliance or a disagreement with project rules during the CoC's performance review process. Renewal projects must meet this criterion to receive maximum prioritization score during project ranking process. The CoC prioritizes programs that provide low barrier permanent supportive housing projects which maintain housing stability for participants, through provision of wrap-around supportive services and eviction prevention efforts. PH projects must adhere to housing first standards when it comes to housing provision. CoC PH staff frequently meet with clients to address challenges (health, financial, etc..) they may be facing to prevent returns to homelessness. If successfully housed households experience new housing crises, they can call CE Homeless Hotline NJ-211 24/7 where staff can assist households through diversion/prevention, or to connect the households to Passaic County Board of Social Services & mainstream benefits to assist with increasing income to promote stability & prevent returns to homelessness. Catholic Family Community Services is implementing the Homelessness Diversion Program to assist households at risk to retain a safe & secure living situation & avoid returning to homelessness.
  
3. The CoC Executive Board is responsible for overseeing the CoCs strategy for reducing the rates of return for households who have exited homelessness to permanent destinations.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

**(limit 2,500 characters)**

1. The CoC continuously reviews HMIS to monitor if projects have at least 20% of participants increasing earned income during the CoC's performance review process. Renewal projects must meet this criterion to receive maximum prioritization score during project ranking process. The CoC provides all CoC agencies with email updates on changes to employment resources that become available. To increase earned income, virtual & in-person Job fairs are held in CoC region by local organizations which offer educational assistance, job training, & job placement for those who are homeless or at risk of being homeless. Goodwill GNYNJ offers multiple opportunities for clients to increase income. They have case management, job readiness training, placement, retention services & supports for veterans in the community & services are funded by the Department of Labor Veterans Employment & Training Services. They also sponsored youth with disabilities to participate in paid summer internships. The CoC & partners are also exploring models for connecting households to income & housing. For example, one of the models is the Work Works Special Service. This is a work & shelter program available to homeless households who are ineligible for certain types of social services benefits. Various work opportunities are provided to households in three phases throughout the program. In all phases they are housed, coached, & paid. Potential participants save pay towards their own apartment which the program helps them procure.

2. The CoC actively partners with employment organizations to promote access to paid opportunities for homeless households they serve. The CoC has local One Stop administrators as members along with social services. These agencies partner with the CoC to provide education, job readiness workshops, job training, & employment opportunities for households in PH & those who are currently homeless. The local One Stops hosts virtual & in-person job fairs each year & promotes & supports job fairs for multiple local & regional companies. In Passaic County, consumers served by the CoC that can pursue employment are always referred to the One Stop once engaged in services.

3. The CoC Executive Board oversees the strategies of increasing employment income.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. The CoC provides agencies with email updates on changes to mainstream benefits or employment resources that become available. The agencies inform clients of upcoming changes & resources related to mainstream benefits they may be eligible for. Updates are also posted on the social services websites for the county & state. Homeless service agencies work to with clients with little to no income by connecting households to the Passaic County Board of Social Services to determine eligibility for income including SSI/SSDI, General Assistance, TANF, & SNAP. The CoC works with funded agencies to ensure they are continuing to refer clients to agencies & institutions that provide noncash benefits. Agencies connect consumers to cash benefits using NJ HELPS online screening tools & connection to Work First NJ benefits with the assistance from SOAR certified staff in the community. The CoC works with funded agencies to increase the number of SOAR certified staff. The CoC continuously reviews HMIS to monitor if projects have at least 56% of clients receiving &/or increasing non-cash benefits during the CoC's performance review process. Renewal projects must meet this criterion to receive maximum prioritization score during project ranking process.

2. The CoC Executive Board is responsible for the CoC strategies to increase access to non-employment cash income sources.

### 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3A-1.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Housing Resources.</b>	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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<b>3A-2.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.</b>	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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<b>3A-3.</b>	<b>Leveraging Housing/Healthcare Resources–List of Projects.</b>	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

### 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

N/A

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A



## 4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?		Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

**You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.**

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	101
2.	Enter the number of survivors your CoC is currently serving:	15
3.	Unmet Need:	86

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
	1. how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
	2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
	3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

**(limit 2,500 characters)**

1&2. The CoC combined data from the CoC's coordinated entry program through HMIS to data from the DV provider's comparable database to determine the number of victims of domestic violence who were served or were seeking housing through the system from April - June 2024. The number of survivors the CoC is currently serving was calculated based on how many survivors during that same timeframe were connected to permanent housing, based on the same coordinated entry and DV provider data. This left the unmet need of survivor households who had reached out for housing assistance but were not able to be connected to permanent housing resources during that time period.

3. DV survivors in Passaic County have a critical need for safe affordable housing. The shortage of affordable and available rentals in Passaic County is the primary barrier faced by survivors. Many survivors have suffered economic abuse leading to poor credit & rental histories, lack of steady employment, housing discrimination and loss of subsidized or other affordable housing. Also, for DV survivors from marginalized communities, the struggle to find safe, affordable housing is even greater. Many housing opportunities available through the CoC are dedicated to the chronically homeless, at time limiting the number of opportunities that survivors can access. Providing DV focused programming would allow the CoC to better address these needs.

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	

<b>Applicant Name</b>
Heart of Hannah

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	Heart of Hannah
2.	Rate of Housing Placement of DV Survivors–Percentage	21%
3.	Rate of Housing Retention of DV Survivors–Percentage	88%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

**(limit 1,500 characters)**

1. The rate of housing placement was calculated by dividing the number of DV households the Heart of Hannah Rapid Rehousing program served in the last two years by the total number of households served in the program over the last two years to determine the percentage of overall households that had been placed in the program that were victims of domestic violence.

2. Yes, Heart of Hannah will not place any domestic violence client into housing that is not in line with their housing plan and that the household feels is a safe fit for them.

3. The rate of housing retention was calculated by determining of DV households served in the Heart of Hannah Rapid Rehousing program in the past two years who either remained in their RRH unit or were discharged to other safe permanent housing divided by the total number of DV households served in the program over the past two years.

4. This data was pulled from the program's HMIS records for their non-DV RRH program.

<b>4A-3c.</b>	<b>Applicant's Experience Housing DV Survivors.</b>
	NOFO Section I.B.3.j.(1)(d)
	Describe in the field below how the project applicant:
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and
5.	moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

**(limit 2,500 characters)**

1. Through their current RRH program, Heart of Hannah (HoH) has served a number of DV victims, connecting them to safe, affordable housing. HoH has developed a network of landlords who understand the nuances of RRH, which enables them to quickly locate housing when approved for the program. For clients that need an immediate safe placement while in housing search, HoH has partnerships with the Passaic County DV emergency shelter & will connect clients to an available safe house or will assist in them in contacted the State DV hotline for placement.

2. HoH accepts all referrals through the CoC's coordinated entry system. The CE prioritizes households based on their overall vulnerability which includes victims of DV. All DV providers in the County have set up a process with the CE provider to provide de-identified DV client information so they can be prioritized for housing without risking their safety.

3&4. Upon program approval, the HoH case manager works with the client to complete a needs assessment which includes a safety & risk assessment to ensure any service referrals are based on the client's immediate needs & prioritize their safety & connection to safe, affordable housing. HoH partners with the CoC's DV provider, local schools & daycares, legal aide, transportation services, mental health & medical services as well as law enforcement, if needed to best address the client's needs. Clients are not required to accept services of any kind to begin housing search & all service plans are built with the client directly. All referrals for services are done with the client's confidentiality at the forefront & with consent of the client.

5. Housing plans are completed with all clients upon program entry & updated every 90 days to account for changes to the household's employment status, level of income, job training, etc. The financial status of the client is evaluated when moving into their apartment. HoH has built a network of landlords throughout the County to help connect clients to an apartment they will likely be able to afford after program assistance. During their time in the program, clients are connected to the workforce development board, provided with budgeting, resume writing assistance, mock interviews & if needed job training to enhance their ability to afford the unit upon program discharge. If the client will not be able to maintain their unit, HoH will explore additional PH options with the client prior to discharge.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
	1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
	2. making determinations and placements into safe housing;	
	3. keeping survivors' information and locations confidential;	
	4. training staff on safety and confidentiality policies and practices; and	
	5. taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

**(limit 2,500 characters)**

1. Intakes for all clients are done in a private location and based on the safety and needs of the clients. HoH staff will meet with clients where they are most comfortable, which could include outside of the agency's office if need be. All hard copies of client information are stored in local file cabinets and staff sign agreements to honor the confidentiality of all clients.
2. During the needs assessment, HoH staff complete a risk and safety assessment to determine the need for an immediate safe house placement as well as to determine safe neighborhoods or areas of the County for clients to obtain PH. All PH placements are done in consultation with the client to ensure their safety.
3. All hard copy information is kept in a locked file cabinet and client referrals or contact information is only shared with direct client consent and with the least amount of information being shared as possible. The program utilizes an HMIS program that is hidden and not available through a consumer lookup to ensure client's confidentiality.
4. All HoH staff are trained in trauma informed approaches and in the development safety plans and confidentiality procedures. HoH will also work with the NJ Coalition to End DV to obtain additional training to best serve clients in the program.
5. HoH staff will provide workshops and presentations with clients to help address safety measures as well as updating safety plans to incorporate physical safety best practices. HoH will also work with all clients to install ring safety cameras.

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.	

**(limit 2,500 characters)**

HOH staff & program supervisors will collect data through client surveys and through the CoC's Advisory Board to measure & self-monitor its ability to ensure the safety of DV survivors within the program. They will assess & assist the survivor in developing or revising a personal safety plan. As new circumstances arise, i.e., job transfers, children's school schedule, the safety plan is revised so the survivor's safety is always a number one priority. When exiting shelter & entering the Heart of Hannah DV RRH program, the survivors are well prepared & well educated to create their own safety plan. HOH staff will conduct follow up (after 3months, 6months, and 12months) once the client has left the program to gain feedback. Just like with their other RRH funded projects, HOH will use client survey to solicit information on safety and ways to improve the program for the future.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below the project applicant's experience in:	
	1. prioritizing placement and stabilization of survivors;	
	2. placing survivors in permanent housing;	
	3. placing and stabilizing survivors consistent with their preferences; and	
	4. placing and stabilizing survivors consistent with their stated needs.	

**(limit 2,500 characters)**

Heart of Hannah promotes approaches that minimize re-traumatization by focusing on the needs & concerns of survivors to foster the compassionate & professional delivery of services in a nonjudgmental manner to meet the needs of clients. Using the DV Housing First model, HOH follows the client centered approach when collaboratively working with survivors by identifying & building on clients' strengths & goals. Staff will provide linkages to resources, & support services to survivors to assist them in rapidly finding & obtaining safe PH in the areas of their choosing.

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
	1. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;	
	2. providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;	
	3. emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;	
	4. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	

5.	providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

**(limit 5,000 characters)**

1. HOH staff are trained to respect the beliefs, values, culture, traditions, & customs of each survivor & their family. Staff understand that individuals/ survivors know the most about themselves & their needs & have an inherent right to self-determination when planning & implementing goals. Survivors are treated by staff as partners in the design implementation of each of his or her goals & plans, including the safety plan. Staff are provided supervision on a weekly basis to offer continued instruction & case support. This is provided through ongoing in-services &/or trainings to maintain well informed staff. Staff are trained to be mindful of power differentials with a focus on reducing them & promote a mutually respectful environment that fosters survivor empowerment.

2. HOH staff are continually trained & informed of the most up to date trauma informed knowledge, resources, & services to provide the program participants access to information on trauma that is tailored to their situation & needs. HOH works closely & partners with local domestic violence service providers/trainers to both train staff & connect survivors to linkages & supports based on the individual needs of the survivors & their families.

3. HOH places emphasis on strengths over weakness when screening, assessing, & collaboratively developing & implementing safety & treatment plans. Assessments are balanced to gather information on the eight primary domains of wellness with a focus on learning which domains need work & what the survivor already does well. Treatment & safety plans are developed & updated quarterly or as needed with the survivor's strengths & self-determined areas of work, based on the assessment & relevant trauma informed interventions.

4. HOH is a Black Owned non-profit with bilingual staff that reflects the diversity of clients in the community. Staff are trained to promote a culturally supportive & inclusive environment that promotes fair & equal access to all individuals regardless of race, gender, sexuality, family status, disabling condition, national origin, race, religion. Further, the following items do not disqualify someone from eligibility: having little or no income; active or history of substance abuse; having a criminal record with exception for state mandated restrictions; &/or; history of DV.

5. HOH will provide opportunities through peer support groups for program participants to provide knowledge, experience, emotional, social help to each other.

6. HOH will Serve & support the children witnesses of DV with a PALS Therapist & the evidence-based PEACE: A Learned Solution program. Peace offers creative arts therapy & counseling for children (ages 3-17) who have witnessed domestic violence in their homes.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

**(limit 5,000 characters)**

Heart of Hannah collaborates with agencies in the CoC (such as PCWC & the local board of social services) to provide a range of services for their clients. Heart of Hannah, PC & staff will work on the following service needs: child custody, obtaining legal services, working with criminal history, improving bad credit history, educational attainment, obtaining job training & employment, meeting physical/mental healthcare needs, & obtaining drug & alcohol treatment. Staff will work toward meeting these needs while assisting the survivor & or family as rapidly as possible into permanent housing while addressing service needs by leveraging community resources for the client. By receiving referrals through the coordinated assessment lead agency, the client not only has access to housing options but also a variety of services offered through the CoC.

Some examples of work HoH has done in the past include connecting with the Local McKinney Vento Liaison to ensure children remain enrolled in school, even if that means transferring schools while the family finds safe housing. HoH has also assisted clients in changing their doctors because the perpetrator is familiar with services they currently use. HoH has also provided assistance with connection to legal aide and working with the prosecutors office when necessary, while also working with the client to identify a safe neighborhood/unit in the community for them.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

Describe in the field below how the project(s) will:

- |    |   |
|----|---|
| 1. | prioritize placement and stabilization of program participants;                 |
| 2. | place program participants in permanent housing;                                |
| 3. | place and stabilize program participants consistent with their preferences; and |
| 4. | place and stabilize program participants consistent with their stated needs.    |

**(limit 2,500 characters)**

Heart of Hannah promotes approaches that minimize re-traumatization by focusing on the needs & concerns of survivors to foster the compassionate & professional delivery of services in a nonjudgmental manner to meet the needs of clients. Using the DV Housing First model, HOH follows the client centered approach when collaboratively working with survivors by identifying & building on clients' strengths & goals. Staff will provide linkages to resources, & support services to survivors to assist them in rapidly finding & obtaining safe PH in the areas of their choosing.



4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

Describe in the field below examples of how the new project(s) will:

- |    |  |
|----|--|
| 1. | establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials; |
| 2. | provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;  |
| 3. | emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;                   |
| 4. | center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;           |
| 5. | provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and  |
| 6. | offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.   |

(limit 5,000 characters)

1. HOH staff are trained to respect the beliefs, values, culture, traditions, & customs of each survivor & their family. Staff understand that individuals/ survivors know the most about themselves & their needs & have an inherent right to self-determination when planning & implementing goals. Survivors are treated by staff as partners in the design implementation of each of his or her goals & plans, including the safety plan. Staff are provided supervision on a weekly basis to offer continued instruction & case support. This is provided through ongoing in-services &/or trainings to maintain well informed staff. Staff are trained to be mindful of power differentials with a focus on reducing them & promote a mutually respectful environment that fosters survivor empowerment.

2. HOH staff are continually trained & informed of the most up to date trauma informed knowledge, resources, & services to provide the program participants access to information on trauma that is tailored to their situation & needs. HOH works closely & partners with local domestic violence service providers/trainers to both train staff & connect survivors to linkages & supports based on the individual needs of the survivors & their families.

3. HOH places emphasis on strengths over weakness when screening, assessing, & collaboratively developing & implementing safety & treatment plans. Assessments are balanced to gather information on the eight primary domains of wellness with a focus on learning which domains need work & what the survivor already does well. Treatment & safety plans are developed & updated quarterly or as needed with the survivor's strengths & self-determined areas of work, based on the assessment & relevant trauma informed interventions.

4. HOH is a Black Owned non-profit with bilingual staff that reflects the diversity of clients in the community. Staff are trained to promote a culturally supportive & inclusive environment that promotes fair & equal access to all individuals regardless of race, gender, sexuality, family status, disabling condition, national origin, race, religion. Further, the following items do not disqualify someone from eligibility: having little or no income; active or history of substance abuse; having a criminal record with exception for state mandated restrictions; &/or; history of DV.

5. HOH will provide opportunities through peer support groups for program participants to provide knowledge, experience, emotional, social help to each other.

6. HOH will Serve & support the children witnesses of DV with a PALS Therapist & the evidence-based PEACE: A Learned Solution program. Peace offers creative arts therapy & counseling for children (ages 3-17) who have witnessed domestic violence in their homes.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
NOFO Section I.B.3.j.(1)(f)		
Describe in the field below how the new project will involve survivors:		
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

**(limit 2,500 characters)**

HoH currently have staff who have DV lived experience who will participate in project development, implementation and evaluation. HoH will also implement bimonthly support groups to give survivors the opportunity to discuss program policies and explore ideas and suggestions to improve services. HoH will also obtain feedback through the CoC's Lived Experience Advisory Board regarding improvements to the program or connection to external services.

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
  - . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
  - . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7. PHA Homeles...	10/24/2024
1C-7. PHA Moving On Preference	No		
1D-10a. Lived Experience Support Letter	Yes	1D-10a. Lived Exp...	10/24/2024
1D-2a. Housing First Evaluation	Yes	1D-2a. Housing Fi...	10/24/2024
1E-2. Local Competition Scoring Tool	Yes	1E-2. Local Compe...	10/24/2024
1E-2a. Scored Forms for One Project	Yes	1E-2a. Scored For...	10/24/2024
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5. Notificatio...	10/24/2024
1E-5a. Notification of Projects Accepted	Yes	1E-5a. Notificati...	10/24/2024
1E-5b. Local Competition Selection Results	Yes	1E-5b. Local Comp...	10/24/2024
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2A-6. HUD's Homel...	10/24/2024
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No		

## **Attachment Details**

**Document Description:** 1C-7. PHA Homeless Preference

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:** 1D-10a. Lived Experience Support Letter

## **Attachment Details**

**Document Description:** 1D-2a. Housing First Evaluation

## **Attachment Details**

**Document Description:** 1E-2. Local Competition Scoring Tool

## **Attachment Details**

**Document Description:** 1E-2a. Scored Forms for One Project

## **Attachment Details**

**Document Description:** 1E-5. Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** 1E-5a. Notification of Projects Accepted

## **Attachment Details**

**Document Description:** 1E-5b. Local Competition Selection Results

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## Attachment Details

**Document Description:** 2A-6. HUD's Homeless Data Exchange (HDX)  
Competition Report

## Attachment Details

**Document Description:**

## Attachment Details

**Document Description:**

## Attachment Details

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## Attachment Details

**Document Description:**



## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/13/2024
1B. Inclusive Structure	10/24/2024
1C. Coordination and Engagement	10/24/2024
1D. Coordination and Engagement Cont'd	10/24/2024
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	10/24/2024
2B. Point-in-Time (PIT) Count	10/24/2024
2C. System Performance	10/24/2024
3A. Coordination with Housing and Healthcare	10/24/2024
3B. Rehabilitation/New Construction Costs	10/24/2024
3C. Serving Homeless Under Other Federal Statutes	10/24/2024

<b>4A. DV Bonus Project Applicants</b>	10/24/2024
<b>4B. Attachments Screen</b>	Please Complete
<b>Submission Summary</b>	No Input Required

# 1C-7 PHA Homeless Preference



# HOUSING CHOICE VOUCHER PROGRAM

## Administrative Plan



State of New Jersey  
Department of Community Affairs  
Division of Housing and Community Resources

State Fiscal Year 2020  
(July 1, 2020 – June 30, 2021)



<http://www.nj.gov/dca/divisions/dhcr/>

## Chapter 5

### **SELECTION OF HOUSEHOLDS FOR PARTICIPATION**

The selection process begins with the program's commitment to exceed the regulatory requirement that not less than 75 percent of the households admitted to the Housing Choice Voucher Program from the program's waiting list must be extremely low-income households. The DCA selection policy then employs a local preference for households that include a person with disabilities, victims of domestic violence and Veterans of the United States Armed Forces. The program has the discretion to establish local preferences that are consistent with the PHA Plan and Consolidated Plan under which the local PHA jurisdiction is covered.

Residency is a secondary preference that is used to further rank those applicants with a local preference and applicants without a preference. Applicants living in the county are offered assistance before non-residents of the county. The residency preference will not have the purpose or effect of delaying or denying admission because of the applicant's age, race, color, religion, sex, national origin, or other protected class. The standards instituted by the DCA for verification of a local preference are presented in (Appendix A: EXHIBIT 5-2). Applicants who have not claimed a preference are afforded the opportunity to claim a preference at any time while on the waiting list. However, a change from no preference to a local preference will not be implemented without supporting documentation. Applicants are notified of their right to an informal review if their claim of a local preference is denied. Date of placement on the waiting list is the final criteria used in the selection of applicants

As noted above, with the exception of HUD program regulations pertaining to special admissions and targeted funding, persons will be placed on the DCA's waiting list using a lottery system.

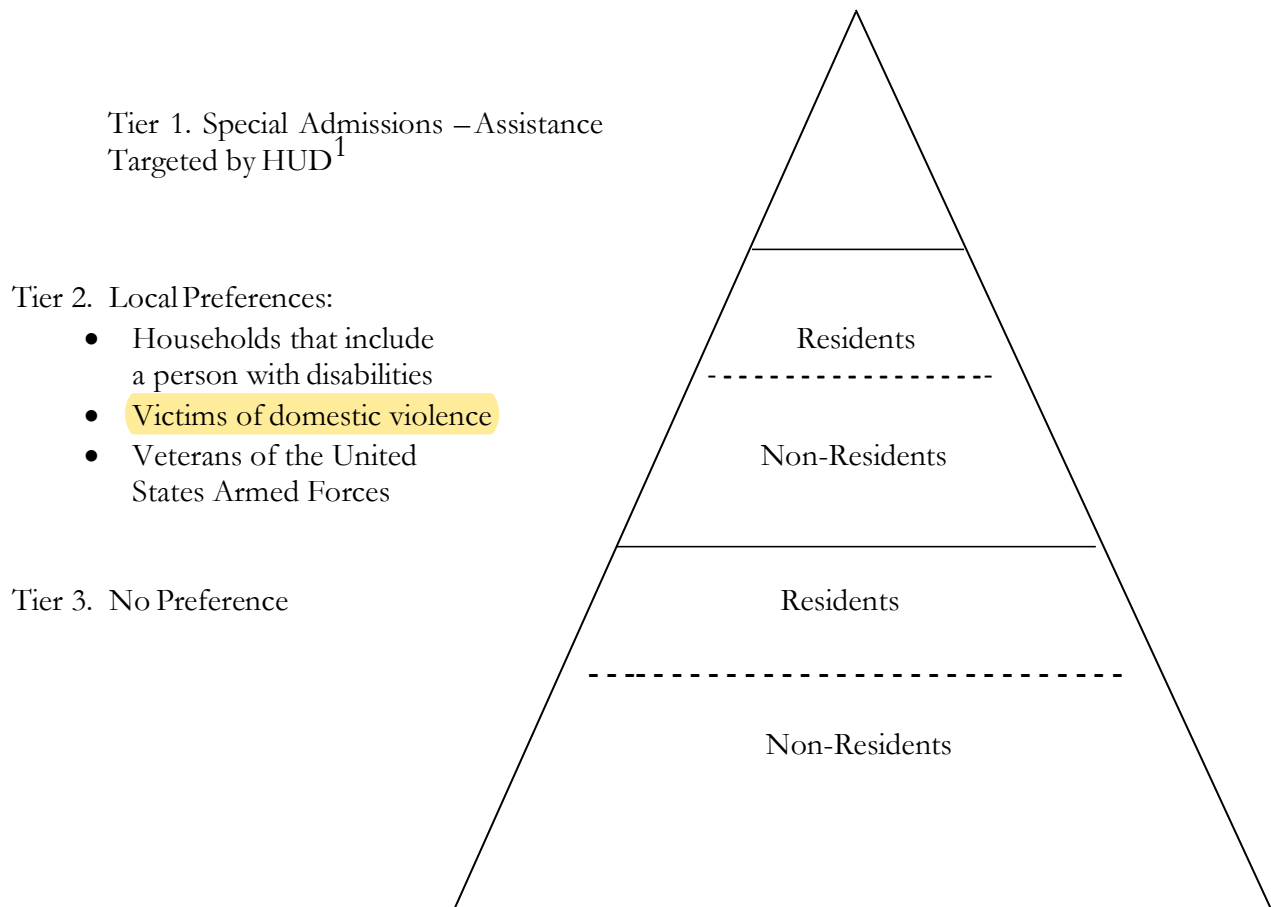
In selecting applicants for participation, the DCA will first offer assistance to Tier I applicants. If there are no Tier I applicants on the jurisdiction's waiting list, assistance is offered to Tier II applicants. If there are no Tier II applicants on the waiting list, assistance is offered to Tier III applicants. (see Appendix A: EXHIBIT 5-1).

Applicants selected from the waiting list must provide all required documentation within fifteen (15) business days of the date of the notice from the Housing Choice Voucher Program. Extenuating circumstances will be considered in order to provide a reasonable accommodation, on a case-by-case basis. Programs that require variations to the standard selection policy are identified in (Appendix A: EXHIBIT 5-4).

### **5.1 Single Member Households**

In accordance with 24 C.F.R. §982.207, *Waiting list: Local preferences in admission to program*, the DCA provides a preference for the admission of single persons with disabilities over other single person households.

## ILLUSTRATION OF THE DCA'S APPLICANT SELECTION POLICY



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<sup>1</sup> The DCA will select a household that is not included on the waiting list, or without considering the household's waiting list position, if HUD awards the program funding that is targeted for households living in specified units.

## EXHIBIT 5.2

### Verification Standards for the Local Preferences

All documents received to verify a local preference must be dated and current. To be considered “current” a document must not be dated more than sixty (60) days before the issuance date of a Voucher to an applicant household. All certifications from a third party (including facsimile transmissions) must be on the agency’s letterhead, dated and signed by the appropriate representative of the agency. If verifications are more than sixty (60) days old before a Voucher is issued, new written verifications must be obtained.

#### Households That Include a Person with Disabilities

1. Documentation from the Social Security Administration that a member of the household is a disabled person who is receiving Social Security Disability or Supplemental Security Income benefits; or
2. Certification from a physician, on a Certification of Disability form (Appendix A: EXHIBIT 5-3), that a member of the household is a person with disabilities.

#### Victims of Domestic Violence

Official correspondence from a social services agency, the local police department, a court of competent jurisdiction, or a public or private facility that provides shelter or counseling to victims of domestic violence that the applicant:

1. Is currently living in a housing unit in which a member of the household engages in such violence. The actual or threatened violence must be of a continuing nature and have occurred within the past 120 days; or
2. The applicant has been displaced because of domestic violence and is not currently residing in standard, permanent replacement housing, to avoid the threat of continued abuse.

#### Veteran of the United States Armed Forces

Only veterans discharged or released from active duty in the armed forces under honorable



conditions are eligible for veterans' preference. This means you must have been discharged under an honorable or general discharge.

If you are a "retired member of the armed forces" you are not included in the definition of preference eligible unless you are a disabled veteran OR you retired below the rank of major or its equivalent. See veteran definition on page 15.

*The surviving spouse of a Veteran* who died outside of service is entitled to the same preference as the Veteran, up until they remarry.

**VARIATIONS TO THE STANDARD SELECTION POLICY**

**Mainstream Program and Elderly Disabled (NED)**

The Mainstream and NED Programs assist households in which the head of household or spouse is a person with disabilities. The program administers Mainstream Vouchers in Atlantic, Burlington, Cape May, Cumberland, Essex, Gloucester, Mercer, Middlesex, Monmouth, Morris, Ocean, Passaic, Somerset, and Union Counties. Mainstream Vouchers combine housing assistance and appropriate supportive services that are provided by local social service agencies. The program assists individuals in gaining access to the supportive services in their community. The person with disabilities, however, is not required to accept the services as a condition of participation in the program.

The DCA will first review its regular Housing Choice Voucher Program waiting list in selecting applicants for admission to the Programs. Households in which the head of household or spouse is a person with disabilities that are included on a county waiting list where the Programs are administered will be offered a voucher. If the waiting list does not include any eligible households, the DCA will perform outreach activities to local social service and non-profit agencies.

# 1D-10a. Lived Experience Support Letter



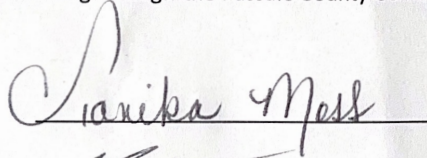
October 9<sup>th</sup>, 2024

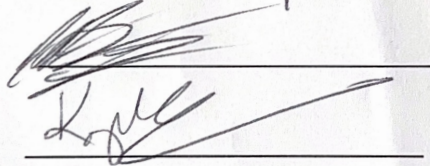
Passaic County Continuum of Care  
Passaic County Lived Experience Advisory Board – NOFO Support Letter

We write this letter as representatives from the Passaic County Lived Experience Advisory Board. The Advisory Board has been in existence since 2022 and is composed of individuals from diverse backgrounds with differing experiences. Board members participate not only in subcommittees, local planning efforts, full PCICH meetings and PCICH Executive Board Meetings, but two members also participated in the CoC's FY2024 local funding selection process.

As such, we endorse the projects submitted under the FY2024 CoC NOFO Application as they aim to meet the needs of the most vulnerable populations and connect them to housing and services. The advisory board is in support of the CoC's priority for serving individuals and families experiencing homelessness with severe service needs in Passaic County CoC.

The Passaic Advisory Board will continue to partner with the CoC to best utilize the Continuum of Care funding through the Passaic County Continuum of Care region.

  
\_\_\_\_\_

  
\_\_\_\_\_

\_\_\_\_\_

# 1D-2a Housing First Evaluation



## Passaic County Continuum of Care 2024 CoC Desk Monitoring Score Sheet

Agency Name: CUMAC

Project Name: Place of Promise

Project Type: Permanent Supportive Housing

Project Operating Year: 7/1 - 6/30

### Section 1 - General Program Implementation

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the 6 PCICH meetings throughout 2023?	No	5	0
Notes: Based on attendance, agency only attended 2 of 6 meetings in 2023.			

Client Referrals	Response	Possible Score	Score
1. Did all new clients that entered the program in 2023 come through CEP?	N/A	0	0
Notes:			

### Section 2 - HMIS Client File Review

Client Eligibility in HMIS	Response	Possible Score	Score
1. Did all clients in HMIS demonstrate homeless eligibility?	Yes	5	5
2. Did all client in HMIS demonstrate disability eligibility?	Yes	5	5
3. If project is dedicated to the chronically homeless, were all clients in HMIS demonstrate chronic homelessness?	Yes	5	5
Notes: While there are three clients in HMIS that are not coming up as chronically homeless (EF, CO and MS), all 3 clients were admitted prior to the CH definition changing and therefore the HMIS calculation for CH changing - full points awarded for question 3.			

### Section 3 - Financial Review

Drawdown Documentation	Response	Possible Score	Score
1. Does the agency conduct drawdowns at least quarterly?	No	3	1.5
2. Based on the most recently submitted APR, has the project utilized at least 85% of HUD	Yes	5	5
Notes: Agency did not complete a drawdown during last quarter of the operating year (April-June 2023). Agency reported that this was due to a change in leadership during which time they were locked out of eLOCCS. Quarterly drawdowns resumed once access was regained - partial points awarded for question 1.			

Backup and Match Documentation	Response	Possible Score	Score
1. Based on the most recent APR, is the adequate match being provided by the project for all funds requested?	Yes	5	5

2. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	N/A	0	0
Notes:			

#### Section 4 - Program and Organization Oversight

<b>Program Administration</b>	<b>Response</b>	<b>Possible Score</b>	<b>Score</b>
1. Does the agency have a current and approved Code of Ethics on file with HUD?	Yes	1	1
2. Does the agency have a signed copy of the most recent grant agreement?	Yes	3	3
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	Yes	5	5
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	0	0
5. Did the project submit all local monitoring documents by the deadline?	Yes	3	3
Notes:			

<b>Audits</b>	<b>Response</b>	<b>Possible Score</b>	<b>Score</b>
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of CFR Part 200?	Yes	1	1
2. If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citations?	Yes	3	3
Notes:			

<b>Scoring Category</b>	<b>Possible Score</b>	<b>Total Score</b>	<b>Percentage</b>
Section 1 - General Program Implementation	5	0	0.0%
Section 2 - Client File Review	15	15	100.0%
Section 3 - Financial Review	13	11.5	88.5%
Section 4 - Program and Organizational Oversight	16	16	100.0%
<b>Final Monitoring Score</b>	<b>49</b>	<b>42.5</b>	<b>86.7%</b>

Staff Completing Monitoring & Date: \_\_\_\_\_ Katelyn Ravensbergen - 8/12/24

## Passaic County Continuum of Care 2023 CoC Monitoring Score Sheet

Agency Name: CUMAC

Project Name: Place of Promise

Project Type: Permanent Supportive Housing

Project Operating Year: 7/1 - 6/30

### Section 1 - General Program Implementation

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the 6 PCICH meetings throughout 2022?	Yes	5	5
Notes:			

HMIS Data	Response	Possible Score	Score
1. Are agency staff attending training regularly?	Yes	2	2
Notes:			

Client Referrals	Response	Possible Score	Score
1. Did all new clients that entered the program in 2022 come through CEP?	N/A	0	0
2. Does the program's policies reflect use of the coordinated entry process?	Yes	2	2
3. CEP ONLY - Agencies feel they are receiving referrals from CEP in a timely manner?	N/A	0	0
Notes:			

### Section 2 - Client File Review

Client Eligibility Documentation	Response	Possible Score	Score
1. Did all client files have documentation demonstrating homelessness eligibility?	Yes	5	5
2. Did all client files have documentation demonstrating disability?	Yes	5	5
3. If project is dedicated to the chronically homeless, did client files have documentation demonstrating chronic homelessness?	Yes	5	5
Notes:			

Client File Documents	Response	Possible Score	Score
1. Did all client files contain an HMIS consent form?	Yes	2	2
2. Did all client files contain required HQS inspection?	Yes	2	2
3. Did all client files contain documentation of rent reasonableness?	Yes	2	2
4. Did all client files contain an executed lease?	Yes	2	2
5. Did all client files contain income and rent calculation documentation?	Yes	2	2



6. Did all client files contain evidence of supportive services?	Yes	2	2
Notes:			

### Section 3 - Housing First Evaluation

Only complete this section for programs that identified as Housing First in the FY2022 CoC Application

Housing First Areas	Response	Possible Score	Score
1. Are individualized service plans created with all clients in program?	Yes	1	1
2. Do leases include nontraditional stipulations, such as participating in supportive services?	Yes	1	0.5
3. Does the agency provide adequate effort to engage service resistant clients?	Yes	1	1
4. Does the agency work with clients to overcome and avoid eviction, including keeping the person in the program even after threat of eviction?	Yes	1	1
5. Does the agency have a method for obtaining consumer feedback (ex. Satisfaction survey)?	Yes	1	1
Notes: Some clients files had what the ageny said was an old occupancy agreement which did have drug free stipulations to housing. All contracts should be updated to represent the new program requirements - partial points awarded for question 2.			

### Section 4 - Financial Review

Internal Controls	Response	Possible Score	Score
1. Does the organization have a written policy manual specifying approval authority for financial transactions? OR An organizational chart showing titles and lines of authority for all individuals involved in approving or recording financial (and other) transactions AND written position descriptions detailing the responsibilities of all key employees involved in financial transactions?	Yes	1	1
2. Does the organization have a chart of accouts and an accounting manual which includes written procedures for the authorization and recording of transactions?	Yes	1	1
transactions (that is, all financial transactions require the involmnet of at least two individuals)?	Yes	1	1
4. Does the organization have evidence that it maintains adequate control of access to accounting records, blank forms and checkbooks, and confidential records?	Yes	1	1
Notes:			

Drawdown Documentation	Response	Possible Score	Score
1. Does the organization (or agency) document that on a regular, on-going basis it compares actual expenditures for the award with the budgeted amounts (including the amount budgeted for each line category)?	Yes	2	2
2. Does the agency conduct drawdowns at least quarterly?	No	3	1.5
3. Based on the most recently submitted APR, has the project utilized at least 85% of HUD	No	5	2.5
4. Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?	Yes	3	3
Notes: Agency was completing quarterly drawdowns until they were locked out of eLOCCS - partial points awarded for question 2. Based on the most recent APR, the project utilized 81% of fundings (\$73,269 out of \$90,184). Agency submitted a budget amendment to HUD to utilize additional funds but was not approved based on slow HUD turn around - partial points awarded for question 3.			

<b>Backup and Match Documentation</b>	<b>Response</b>	<b>Possible Score</b>	<b>Score</b>
1. Does the organization maintain backup documentation for all funding provided through the budget line items for the grant?	Yes	2	2
2. If the agency receives supportive service funding or utilizes administrative funds for staff, are timesheets maintained as backup for the funding?	N/A	0	0
3. Based on the most recent APR, is the adequate match being provided by the project for all funds requested?	Yes	5	5
4. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	N/A	0	0
5. If staff time is used for program match, are timesheets maintained that support the amount of match listed?	N/A	0	0
Notes:			

### Section 5 - Program and Organization Oversight

<b>Program Administration</b>	<b>Response</b>	<b>Possible Score</b>	<b>Score</b>
1. Does the agency have a current and approved Code of Ethics on file with HUD?	Yes	1	1
2. Does the agency have a signed copy of the most recent grant agreement?	Yes	3	3
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	Yes	5	5
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	0	0
5. Did the project submit all local monitoring documents by the deadline?	No	3	1.5
Notes:			

<b>Audits</b>	<b>Response</b>	<b>Possible Score</b>	<b>Score</b>
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?	Yes	1	1
2. If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citations?	N/A	0	0
Notes:			

<b>Scoring Category</b>	<b>Possible Score</b>	<b>Total Score</b>	<b>Percentage</b>
Section 1 - General Program Implementation	9	9	100.0%
Section 2 - Client File Review	27	27	100.0%
Section 3 - Housing First Evaluation	5	4.5	90.0%
Section 4 - Financial Review	24	20	83.3%
Section 5 - Program and Organizational Oversight	13	11.5	88.5%
<b>Final Monitoring Score</b>	<b>78</b>	<b>72</b>	<b>92.3%</b>

Date of Monitoring Visit: 6/7/2023

Staff Completing Monitoring & Date: Katelyn Ravensbergen - 8/1/23

Year Performance was based on:

2023

Program Performance				
Goals	Required Performance		%	Points Awarded
Project maintains an appropriate utilization rate for the year	At least an 85% utilization average for the year	≥85%=6	80%	4
		70%-84%= 4		
		50%-69%= 2		
Households receive some form of earned or unearned income	54% of households have some form of income	≥54%= 8	100%	8
		40%-53%= 5		
		25%-39%= 3		
Adults that are not enrolled in SSDI/SSI process will have some level of earned income	20% of adults not enrolled will have earned income	≥20%= 5	100%	5
		15%-19%= 3		
		10%-14%= 1		
Households have increased their level of income from project entry to exit (or update)	54% of households have increased their income	≥54%= 3	89%	3
		40%-53%= 2		
		25%-39%= 1		
Households are connected to mainstream non-cash benefits	56% of households are connected to noncash benefits	≥56%= 5	78%	5
		45%-55%= 3		
		35%-44%= 1		
Households obtained mainstream non-cash benefits from project entry to exit (or update) *Bonus	56% of households obtained noncash benefits	≥56%= 3	0%	0
		45%-55%= 2		
		35%-44%= 1		
Households remain in or are being discharged to a permanent destination	80% of households remain/discharged to permanent housing	≥80%= 8	100%	8
		75%-79%= 6		
		70%-74%= 4		
Households being discharged from projects due to noncompliance or a disagreement with	Less than 10% of households are discharged	<10%= 4	0%	4
		10%-15%= 2		
Households being discharged are not discharged to another transitional housing project, emergency shelter or place not meant	Less than 10% of households are discharged to identified locations	<10%= 8	0%	8
		10%-15%= 5		
		15%-20%= 3		
Total Performance Score				45
Data Quality Score				17.75
<b>Final Project Performance Score</b>				<b>62.75</b>
<b>Total Possible</b>				<b>69</b>
<b>Final Percentage</b>				<b>91%</b>

# 1E-2 Local Competition Scoring Tool





**Passaic County Continuum of Care  
2024 Local Competition Scoring Tool**

Agency Name: \_\_\_\_\_

Project Name: \_\_\_\_\_

Project Type: \_\_\_\_\_

Renewal or New Project: \_\_\_\_\_

DV Focused Project? \_\_\_\_\_

<b>Data Quality and Accuracy</b>	<b>Result</b>	<b>Possible Score</b>	<b>Score</b>
1. Name		1	
2. SSN		1	
3. Date of Birth		1	
4. Race & Ethnicity		1	
5. Gender		1	
6. Veteran Status		1	
7. Disabling Condition		1	
8. Residence Prior to Program Entry		2	
9. Relationship to Head of Household		2	
10. Destination		2	
11. Client Location for Project Entry		1	
12. Data is entered in HMIS within 48 hours		2	
13. All annual updates have been entered for clients when applicable		5	
<b>System Performance</b>	<b>Result</b>	<b>Possible Score</b>	<b>Score</b>
1. Program operates at least 85% capacity		6	
2. 54% of households are receiving some form of income		8	
3. 20% of households not connected to SSI/SSDI have earned income		5	
4. 54% of households have increased their income		3	
5. 56% of households are connected to mainstream benefits, including healthcare		5	
6. 56% of households obtained mainstream benefits, including healthcare while in program		3	
7. 80% of households will remain in or will exit to permanent housing		8	
8. 90% of households exiting permanent housing will not return to homelessness		4	
9. 90% of households will not exit housing involuntarily (i.e. noncompliance with program, disagreement with rules/person, max length of stay)		8	
10. Agency is entering accurate admission and permanent housing move-in dates showing when the household was accepted into the program versus when they found housing and moved in		4	
<b>Project Monitoring/Objective Criteria</b>	<b>Response</b>	<b>Possible Score</b>	<b>Score</b>
<i>General Program Implementation</i>			
1. Did the agency attend at least 4 of the 6 PCICH meetings throughout 2023?		5	
<i>Client Review</i>			
1. Did all new clients that entered the program in 2023 come through CEP?		5	
2. Did all clients in HMIS demonstrate homeless eligibility?		5	
3. Did all clients in HMIS demonstrate disability eligibility?		5	
4. If project is dedicated to the chronically homeless, were all clients in HMIS identified as chronically homeless?		5	
<i>Financial Review</i>			
1. Agency conducts at least quarterly drawdowns		3	
2. Based on the most recent APR, the project utilized at least 85% of HUD funding		5	
3. Based on the most recent APR, adequate match is being provided by the project		5	
4. The organization has MOUs for any agency that is being utilized as a source of match		3	
<i>Program and Organization Oversight</i>			
1. The agency has a current and approved Code of Ethics on file with HUD		1	
2. The agency has a signed copy of the most recent grant agreement		3	
3. The project submitted the most recent APR to HUD within the 90 days window		5	

4. If the project was monitored in the last 12 months, all findings have been cleared		3	
5. Did the project submit all local monitoring documents by the deadline?		3	
6. The organization had an audit completed within the last 12 months consistent with CFR Part 200		1	
7. If there were audit citations, steps have been taken to ensure timely resolution		3	
<i>Local Priorities - Renewal Projects</i>			
1. Chronically homeless dedicated beds: 100% of beds dedicated to the CH - 10pts; 50% of beds dedicated to the CH - 5pts		10	
<i>Local Priorities - New Projects</i>			
1. The following points will be awarded based on program type: RRH - 10pts; PSH - 7pts; TH/RRH - 7pts; CEP - 5pts		10	
2. Chronically homeless dedicated beds: 50% of beds dedicated to the CH - 5pts; 30% of beds dedicated to the CH - 3pts		5	
<b>Local Application</b>		<b>Possible Score</b>	<b>Score</b>
<i>Renewal Project Application Scoring</i>			
1. Agency demonstrates program continues to successfully serve the target population and/or provide the proposed services using program data, implement the proposed program within the agency and through appropriate partners, rapidly obtain and retain housing/services for clients, align goals with the CoC and HUD priorities to serve those with the most severe needs		20	
2. Participate in Local Initiatives - agency is an active participant in the Continuum of Care and/or subcommittee meetings and participates in local initiatives (Point in Time, Code Blue, etc.)		3	
3. Services and Community Coordination - project demonstrates current partnerships with relevant and diverse community partners and demonstrate how they leverage these partnerships for the proposed project and expand services available to program participants. Project demonstrates the ability to provide housing services and/or supportive services to homeless households.		10	
4. Agency staff have appropriate trainings for the level of service required for the grant Project has the ability to deliver services in a manner that is culturally and linguistically competent and reflects the needs of the minority populations served		6	
5. Enrollment Process - Project demonstrates that they are a low barrier program by showing that participants are not screened out of their program with responses offered in question 1 of the Housing First and Racial Equity question of the application		5	
6. Termination Process - Project demonstrates that clients are not terminated from the program with the responses offered in question 3 of the Housing First and Racial Equity question of the application		5	
7. Promoting Racial Equity - Project is working to incorporate input from persons with lived experience of homelessness by having leadership and/or agency board include persons with lived experience of homelessness and have a clear process for using input from persons with lived experience in service delivery and project administration. Agency has taken steps to improve racial equity in the provision and outcomes of assistance		8	
8. Project budget does not exceed the previous funding amount awarded as noted on the GIW and the project demonstrates match funding available of 25% of the total budget request.		3	
<i>New Project Application Scoring</i>			
1. Project Description and Goals - Agency provides a detailed description of the scope of the project including the target population(s) to be served, project plan for addressing the identified housing and supportive service needs, anticipated project outcome(s), and how the CoC Program funding will be used.		15	
2. Staff Experience and Capacity - Agency demonstrates that staff have the capability to: successfully serve the target population and/or provide the proposed services; implement the proposed program within the agency or identified appropriate partners; work with and address the target population(s) identified housing and supportive service needs; develop and implement relevant program systems and services; manage basic organization operations including financial accounting systems.		15	
3. Experience with Funding - Agency demonstrates successful implementation with administering funds, adherence to program regulations, and no negative audit/monitoring findings or instances of funds being relinquished or recaptured.		5	
4. HMIS Capacity - Agency demonstrates the ability to successfully enter program data in HMIS and processes in place to ensure timely, accurate data entry, and program integration with the current CoC system.		5	
5. Coordinated Entry - Project confirms acceptance of referrals through the Passaic County Coordinated Entry process as required by the CoC.		5	
6. Project demonstrates having current partnerships with relevant and diverse community partners and demonstrates how they will leverage these partnerships for the proposed project and expand services available to program participants.		5	
7. Project demonstrates the agency's ability to provide housing services and/or supportive services to homeless households.		3	
8. Project demonstrates that they can deliver services in a manner that is culturally and linguistically competent and reflects the needs of the minority population it serves.		5	

9. Enrollment Process - Project demonstrates that they are a low barrier program by showing that participants are not screened out of their program with responses offered in question 1 of the Housing First and Racial Equity question of the application	5	
10. Termination Process - Project demonstrates that clients are not terminated from the program with the responses offered in question 3 of the Housing First and Racial Equity question of the application	5	
11. Promoting Racial Equity - Project is working to incorporate input from persons with lived experience of homelessness by having leadership and/or agency board include persons with lived experience of homelessness and have a clear process for using input from persons with lived experience in service delivery and project administration.	5	
12. Promoting Racial Equity - Project is making efforts to address racial equity by having staff reflect minority populations and populations they are serving, and they are utilizing multiple strategies to address racial disparities.	5	
13. Project demonstrates: Budget is reasonable and appropriate for the number of households/persons that are expected to be served; Service funding request does not exceed 30% of the subtotal of funding requested (for PH projects only); Administration funds requested do not exceed 10% of the total of the budget line items; Project budget demonstrates match funding available of 25% of the total budget requested	10	
<i>Domestic Violence Projects Only</i>		
1. Project clearly demonstrates how it will improve the safety of victims of domestic violence entering the program and uses evidence-based approaches (i.e., trauma-informed care, victim-centered approaches, etc.)	5	
2. Project uses data to assess the special needs of domestic violence clients	5	

<b>Renewal Project Scoring</b>	<b>Possible Score</b>	<b>Final Score</b>	<b>Final Percentage</b>
Data Quality and Accuracy	21	0	0%
System Performance	54	0	0%
Project Monitoring/Objective Criteria	70	0	0%
Local Application	70	0	0%
Total	215	0	0%
<b>New Project Scoring</b>	<b>Possible Score</b>	<b>Final Score</b>	<b>Final Percentage</b>
Project Monitoring/Objective Criteria	15	0	0%
Local Application	98	0	0%
Total	113	0	0%

# 1E-2a Scored Forms for One Project







**Passaic County Continuum of Care  
2024 Local Competition Scoring Tool**

Agency Name: \_\_\_\_\_ CUMAC \_\_\_\_\_

Project Name: \_\_\_\_\_ Place of Promise \_\_\_\_\_

Project Type: \_\_\_\_\_ Permanent Supportive Housing \_\_\_\_\_

Renewal or New Project: \_\_\_\_\_ Renewal \_\_\_\_\_

DV Focused Project? \_\_\_\_\_ No, Not Focused on DV \_\_\_\_\_

<b>Data Quality and Accuracy</b>	<b>Result</b>	<b>Possible Score</b>	<b>Score</b>
1. Name	100%	1	1
2. SSN	100%	1	1
3. Date of Birth	100%	1	1
4. Race & Ethnicity	100%	1	1
5. Gender	100%	1	1
6. Veteran Status	100%	1	1
7. Disabling Condition	100%	1	1
8. Residence Prior to Program Entry	100%	2	2
9. Relationship to Head of Household	100%	2	2
10. Destination	100%	2	2
11. Client Location for Project Entry	100%	1	1
12. Data is entered in HMIS within 48 hours	N/A	N/A	N/A
13. All annual updates have been entered for clients when applicable	75%	5	3.75
<b>System Performance</b>	<b>Result</b>	<b>Possible Score</b>	<b>Score</b>
1. Program operates at least 85% capacity	80%	6	4
2. 54% of households are receiving some form of income	100%	8	8
3. 20% of households not connected to SSI/SSDI have earned income	100%	5	5
4. 54% of households have increased their income	89%	3	3
5. 56% of households are connected to mainstream benefits, including healthcare	78%	5	5
6. 56% of households obtained mainstream benefits, including healthcare while in program	0%	3	0
7. 80% of households will remain in or will exit to permanent housing	100%	8	8
8. 90% of households exiting permanent housing will not return to homelessness	100%	4	4
9. 90% of households will not exit housing involuntarily (i.e. noncompliance with program, disagreement with rules/person, max length of stay)	100%	8	8
10. Agency is entering accurate admission and permanent housing move-in dates showing when the household was accepted into the program versus when they found housing and moved in	N/A	N/A	N/A
<b>Project Monitoring/Objective Criteria</b>	<b>Response</b>	<b>Possible Score</b>	<b>Score</b>
<i>General Program Implementation</i>			
1. Did the agency attend at least 4 of the 6 PCICH meetings throughout 2023?	No	5	0
<i>Client Review</i>			
1. Did all new clients that entered the program in 2023 come through CEP?	N/A	N/A	N/A
2. Did all clients in HMIS demonstrate homeless eligibility?	Yes	5	5
3. Did all clients in HMIS demonstrate disability eligibility?	Yes	5	5
4. If project is dedicated to the chronically homeless, were all clients in HMIS identified as chronically homeless?	Yes	5	5
<i>Financial Review</i>			
1. Agency conducts at least quarterly drawdowns	No	3	1.5
2. Based on the most recent APR, the project utilized at least 85% of HUD funding	Yes	5	5
3. Based on the most recent APR, adequate match is being provided by the project	Yes	5	5
4. The organization has MOUs for any agency that is being utilized as a source of match	N/A	N/A	N/A
<i>Program and Organization Oversight</i>			
1. The agency has a current and approved Code of Ethics on file with HUD	Yes	1	1
2. The agency has a signed copy of the most recent grant agreement	Yes	3	3
3. The project submitted the most recent APR to HUD within the 90 days window	Yes	5	5

4. If the project was monitored in the last 12 months, all findings have been cleared	N/A	N/A	N/A
5. Did the project submit all local monitoring documents by the deadline?	Yes	3	3
6. The organization had an audit completed within the last 12 months consistent with CFR Part 200	Yes	1	1
7. If there were audit citations, steps have been taken to ensure timely resolution	Yes	3	3
<i>Local Priorities - Renewal Projects</i>			
1. Chronically homeless dedicated beds: 100% of beds dedicated to the CH - 10pts; 50% of beds dedicated to the CH - 5pts	100%	10	10
<i>Local Priorities - New Projects</i>			
1. The following points will be awarded based on program type: RRH - 10pts; PSH - 7pts; TH/RRH - 7pts; CEP - 5pts	N/A	N/A	N/A
2. Chronically homeless dedicated beds: 50% of beds dedicated to the CH - 5pts; 30% of beds dedicated to the CH - 3pts	N/A	N/A	N/A
<b>Local Application</b>		<b>Possible Score</b>	<b>Score</b>
<i>Renewal Project Application Scoring</i>			
1. Agency demonstrates program continues to successfully serve the target population and/or provide the proposed services using program data, implement the proposed program within the agency and through appropriate partners, rapidly obtain and retain housing/services for clients, align goals with the CoC and HUD priorities to serve those with the most severe needs		20	19.67
2. Participate in Local Initiatives - agency is an active participant in the Continuum of Care and/or subcommittee meetings and participates in local initiatives (Point in Time, Code Blue, etc.)		3	3
3. Services and Community Coordination - project demonstrates current partnerships with relevant and diverse community partners and demonstrate how they leverage these partnerships for the proposed project and expand services available to program participants. Project demonstrates the ability to provide housing services and/or supportive services to homeless households.		10	10
4. Agency staff have appropriate trainings for the level of service required for the grant Project has the ability to deliver services in a manner that is culturally and linguistically competent and reflects the needs of the minority populations served		6	6
5. Enrollment Process - Project demonstrates that they are a low barrier program by showing that participants are not screened out of their program with responses offered in question 1 of the Housing First and Racial Equity question of the application		5	5
6. Termination Process - Project demonstrates that clients are not terminated from the program with the responses offered in question 3 of the Housing First and Racial Equity question of the application		5	5
7. Promoting Racial Equity - Project is working to incorporate input from persons with lived experience of homelessness by having leadership and/or agency board include persons with lived experience of homelessness and have a clear process for using input from persons with lived experience in service delivery and project administration. Agency has taken steps to improve racial equity in the provision and outcomes of assistance		8	8
8. Project budget does not exceed the previous funding amount awarded as noted on the GIW and the project demonstrates match funding available of 25% of the total budget request.		3	3
<i>New Project Application Scoring</i>			
1. Project Description and Goals - Agency provides a detailed description of the scope of the project including the target population(s) to be served, project plan for addressing the identified housing and supportive service needs, anticipated project outcome(s), and how the CoC Program funding will be used.		N/A	N/A
2. Staff Experience and Capacity - Agency demonstrates that staff have the capability to: successfully serve the target population and/or provide the proposed services; implement the proposed program within the agency or identified appropriate partners; work with and address the target population(s) identified housing and supportive service needs; develop and implement relevant program systems and services; manage basic organization operations including financial accounting systems.		N/A	N/A
3. Experience with Funding - Agency demonstrates successful implementation with administering funds, adherence to program regulations, and no negative audit/monitoring findings or instances of funds being relinquished or recaptured.		N/A	N/A
4. HMIS Capacity - Agency demonstrates the ability to successfully enter program data in HMIS and processes in place to ensure timely, accurate data entry, and program integration with the current CoC system.		N/A	N/A
5. Coordinated Entry - Project confirms acceptance of referrals through the Passaic County Coordinated Entry process as required by the CoC.		N/A	N/A
6. Project demonstrates having current partnerships with relevant and diverse community partners and demonstrates how they will leverage these partnerships for the proposed project and expand services available to program participants.		N/A	N/A
7. Project demonstrates the agency's ability to provide housing services and/or supportive services to homeless households.		N/A	N/A
8. Project demonstrates that they can deliver services in a manner that is culturally and linguistically competent and reflects the needs of the minority population it serves.		N/A	N/A

9. Enrollment Process - Project demonstrates that they are a low barrier program by showing that participants are not screened out of their program with responses offered in question 1 of the Housing First and Racial Equity question of the application	N/A	N/A
10. Termination Process - Project demonstrates that clients are not terminated from the program with the responses offered in question 3 of the Housing First and Racial Equity question of the application	N/A	N/A
11. Promoting Racial Equity - Project is working to incorporate input from persons with lived experience of homelessness by having leadership and/or agency board include persons with lived experience of homelessness and have a clear process for using input from persons with lived experience in service delivery and project administration.	N/A	N/A
12. Promoting Racial Equity - Project is making efforts to address racial equity by having staff reflect minority populations and populations they are serving, and they are utilizing multiple strategies to address racial disparities.	N/A	N/A
13. Project demonstrates: Budget is reasonable and appropriate for the number of households/persons that are expected to be served; Service funding request does not exceed 30% of the subtotal of funding requested (for PH projects only); Administration funds requested do not exceed 10% of the total of the budget line items; Project budget demonstrates match funding available of 25% of the total budget requested	N/A	N/A
<i>Domestic Violence Projects Only</i>		
1. Project clearly demonstrates how it will improve the safety of victims of domestic violence entering the program and uses evidence-based approaches (i.e., trauma-informed care, victim-centered approaches, etc.)	N/A	N/A
2. Project uses data to assess the special needs of domestic violence clients	N/A	N/A

<b>Renewal Project Scoring</b>	<b>Possible Score</b>	<b>Final Score</b>	<b>Final Percentage</b>
Data Quality and Accuracy	19	17.75	93.42%
System Performance	50	45	90.00%
Project Monitoring/Objective Criteria	59	52.5	88.98%
Local Application	60	59.67	99.45%
Total	188	174.92	93.04%
<b>New Project Scoring</b>	<b>Possible Score</b>	<b>Final Score</b>	<b>Final Percentage</b>
Project Monitoring/Objective Criteria	N/A	N/A	N/A
Local Application	N/A	N/A	N/A
Total	N/A	N/A	N/A

# 1E-5 Notification of projects Rejected-Reduced

**From:** [Katelyn Ravensbergen](#)  
**To:** [norma8@aol.com](mailto:norma8@aol.com)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - Kingdom Council Consortium II  
**Date:** Thursday, August 29, 2024 9:19:45 PM  
**Attachments:** [Final Kingdom Council 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

### **Registration is open!**

**Join us Wednesday, October 9, 2024 for  
Monarch's 2024 Housing as a Human Right Conference**

Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

*Housing is a Human Right*

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**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

August 29, 2024

Norma Feliciano  
Kingdom Council Consortium II  
80 Arch Street  
Paterson, NJ 07522

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee have completed their review and have finalized the funding decisions for their submission to HUD for the 2024 CoC process. Unfortunately, your agency was not selected for funding for the Rapha HealthCare Services Shelter/Housing project.

The Review Committee did not take this decision lightly, but after a review of application and eligibility tied to the Continuum of Care funding, this project would not be considered eligible as described as a Joint Transitional Housing/Rapid Rehousing program, primarily because acquisition and rehabilitation funding cannot be used for transitional housing under the Continuum of Care, as these budget line items are only eligible as part of a permanent supportive housing program. Additionally, there was confusion around how the program would operate with the budget and narrative provided.

The CoC would be happy to set up a meeting to further discuss what HUD funds can be used for to strengthen your project should you seek to re-submit for future funding cycles. To schedule a meeting, please reach out to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org)

If your agency wishes to appeal the decision of the Passaic CoC Review Committee, a written appeal letter must be submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) by Friday, September 6<sup>th</sup>, 2024 at 4pm. Upon receipt, the appeal will be reviewed and you will be notified of the final decision within 10 business days.

Thank you for your continued work serving the homeless of Passaic County. If you have any questions or need further information, please contact Katelyn Ravensbergen or Kathryn Balitsos at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) or [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)

Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [Ruby Clark](#); [Renee Michaud](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - Ruby's Vision  
**Date:** Thursday, August 29, 2024 9:20:30 PM  
**Attachments:** [Final Ruby's Vision 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

### **Registration is open!**

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Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

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**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

August 29, 2024

Ruby Clark  
Ruby's Vision, Inc.  
305 Broadway  
Paterson, NJ 07501

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee have completed their review and have finalized the funding decisions for their submission to HUD for the 2024 CoC process. Unfortunately, your agency was not selected for funding for the Ruby's Vision Reunification Project.

The Review Committee did not take this decision lightly and the decision was based on several factors including the application score and understanding of the TH/RRH housing component. The CoC would be happy to set up a meeting to further discuss what HUD funds can be used for to strengthen your project should you seek to re-submit for future funding cycles. To schedule a meeting, please reach out to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org)

<b>Ruby's Vision Reunification Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage
Local Application	<b>68.01</b>	<b>103</b>	<b>66.03%</b>

If your agency wishes to appeal the decision of the Passaic CoC Review Committee, a written appeal letter must be submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) by Friday, September 6<sup>th</sup>, 2024 at 4pm. Upon receipt, the appeal will be reviewed and you will be notified of the final decision within 10 business days.

Thank you for your continued work serving the homeless of Passaic County. If you have any questions or need further information, please contact Katelyn Ravensbergen or Kathryn Balitsos at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) or [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)

Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee



**From:** [Katelyn Ravensbergen](#)  
**To:** [Edward Boze](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - RealFix  
**Date:** Thursday, August 29, 2024 9:21:39 PM  
**Attachments:** [Final RealFix 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

### **Registration is open!**

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Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

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**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

August 29, 2024

Edward Boze  
City of Paterson – RealFix  
125 Ellison St, 3<sup>rd</sup> Floor  
Paterson, NJ 07505

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee have completed their review and have finalized the funding decisions for their submission to HUD for the 2024 CoC process. Unfortunately, your agency was not selected for funding for the RealFix Addiction Treatment & Housing Placement a part of Coordinated Entry.

The Review Committee did not take this decision lightly, but after a review of expectations and eligibility tied to the SSO-Coordinated Entry Project type that you submitted for, this project would not be considered eligible and within HUD's guidelines as the project described is a service program for clients experiencing substance abuse and homelessness, not one that would carry out the requirements of a coordinated entry program. For more details regarding the role of coordinated entry, please see HUD's guidebook here:

<https://files.hudexchange.info/resources/documents/Coordinated-Entry-Core-Elements.pdf>

The CoC would be happy to set up a meeting to further discuss what HUD funds can be used for, and other possible funding sources that may be a better fit for the project. To schedule a meeting, please reach out to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org)

If your agency wishes to appeal the decision of the Passaic CoC Review Committee, a written appeal letter must be submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) by Friday, September 6<sup>th</sup>, 2024 at 4pm. Upon receipt, the appeal will be reviewed and you will be notified of the final decision within 10 business days.

Thank you for your continued work serving the homeless of Passaic County. If you have any questions or need further information, please contact Katelyn Ravensbergen or Kathryn Balitsos at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) or [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)

Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**Subject:** Re: FY2024 Passaic CoC Funding Notification - RealFix  
**Date:** Tuesday, September 17, 2024 at 3:16:44 PM Eastern Daylight Time  
**From:** Katelyn Ravensbergen  
**To:** Edward Boze  
**CC:** Kathryn Balitsos, Fredericks, Yonette  
**Attachments:** RealFix Appeal Response.pdf

Good Afternoon Ed,  
Attached please find the review committee's response to your reconsideration request. Thank you.

**[Registration is open!](#)**  
**[Join us Wednesday, October 9, 2024 for](#)**  
**[Monarch's 2024 Housing as a Human Right Conference](#)**

Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

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**From:** Edward Boze <[eboze@patersonnj.gov](mailto:eboze@patersonnj.gov)>  
**Date:** Tuesday, September 3, 2024 at 3:32 PM  
**To:** Katelyn Ravensbergen <[kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org)>  
**Cc:** Kathryn Balitsos <[kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)>  
**Subject:** RE: FY2024 Passaic CoC Funding Notification - RealFix

### **THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

I read your "Final Funding Notification" (attached) as well as the referenced [HUD Coordinated Entry Core Elements](#) document (a copy with highlights attached). Please entertain why the CoC should reconsider.

Your notification states that RealFix was rejected because it "is a service program for clients experiencing substance abuse and homelessness, not one that would carry out the requirements of a coordinated entry program." Let me correct that statement. RealFix is not a service program. It is a referral program, referring the homeless with substance abuse into treatment and then into housing. Note that as a [referral](#) program, it is absolutely part of the Coordinated Entry Core Elements which are Access, Assessment, Prioritization and [Referral](#).

In reviewing the Coordinated Entry Core Elements (copy attached with highlights), it states repeatedly

that clients are to be referred to “housing or supportive services” not only to housing. It speaks about prioritizing people with “physical or behavioral health issues” and substance use disorder is a behavioral health issue. In fact, the Core Elements specifically says that “providers should remove barriers to entry into projects” and “substance use disorders” are cited specifically as an obstacle. Furthermore, it states that Coordinated Entry should include “diversion where possible”. It states “Diversion is itself an important part of coordinated entry, helping potential program participants to explore all safe and appropriate alternative housing options and only enroll in crisis housing projects such as emergency shelter after all other alternatives have been exhausted.”

RealFix has been incredibly successful, referring 122 to date into vetted treatment centers with 27% diverted from shelters into permanent housing. Since about 50% of the unsheltered homeless in our county have a Substance Use Disorder, the RealFix referral service would seem essential.

Please let me know when we can meet.

**Edward Boze**  
**Chief Innovation Officer**  
**The City of Paterson**  
o (973) 321-1580 | m (201) 978-1853  
[eboze@patersonnj.gov](mailto:eboze@patersonnj.gov)

**Paterson City Hall**  
155 Market St | Paterson | NJ | 07505

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**From:** Katelyn Ravensbergen [mailto:[kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org)]  
**Sent:** Thursday, August 29, 2024 9:20 PM  
**To:** Edward Boze <[eboze@patersonnj.gov](mailto:eboze@patersonnj.gov)>  
**Cc:** Kathryn Balitsos <[kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)>  
**Subject:** FY2024 Passaic CoC Funding Notification - RealFix  
**Importance:** High

**EXTERNAL EMAIL:** Be cautious with links/attachments

Good Evening,  
Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

**[Registration is open!](#)**  
**[Join us Wednesday, October 9, 2024 for](#)**  
**[Monarch’s 2024 Housing as a Human Right Conference](#)**

Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

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## Passaic County Continuum of Care Funding Appeal Response

September 17, 2024

Edward Boze  
City of Paterson – RealFix  
125 Ellison St, 3<sup>rd</sup> Floor  
Paterson, NJ 07505

Mr. Boze;

Thank you for your response to the funding notification sent on August 29, 2024. The committee received your correspondence requesting reconsideration on Tuesday, September 3, 2024. Review committee members as well as the CoC Lead met to review your request and reevaluate your projects eligibility for coordinated entry funding. While the committee recognizes the efforts and impact RealFix has in working with the homeless population and welcomes a future partnership with the program, the committee has reconfirmed that as it stands, the project is not eligible under the SSO-CE project type.

As part of the coordinated entry system, a CoC must address four key components:

- Access – the coordinated entry process must cover the CoC’s entire geographic area with access points that are accessible and well-advertised to anyone experiencing homelessness within that area.
- Assessment – the assessment process must collect sufficient information to make prioritization decisions consistently and with the goal of facilitating access to housing and supportive services across the CoC’s coverage area.
- Prioritization – the CoC coordinated entry system must have a process for prioritizing persons experiencing homelessness within the CoC’s area and the order or priority for housing and service referral must be done in a way that is applied consistently throughout the CoC.
- Referral – once a household has been assessed, the coordinated entry process must then move on to determine their priority for housing and services and provide appropriate referrals based on that assessment and prioritization. The referral process must also follow a housing first model which aims to reduce barriers.

As you outlined, while the project does assist in the ‘referral’ element of the system, it does not have the other core elements of coordinated entry or discuss how it would be connected to those pieces of the system that are critical for implementing an SSO-CE project. In addition, due to the specific subpopulation and type of service, the project would not meet the Housing First or general SSO-CE threshold requirements HUD has for coordinated entry programs.

The service provided by your project is a critical aspect of the system but cannot be supported through the CoC specific funds and so at this time, the committee cannot reconsider the project for



**Passaic County Continuum of Care  
Funding Appeal Response**

support in the FY2024 CoC funding process. If you have any questions, please reach out to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org)

Sincerely,

A handwritten signature in blue ink, appearing to read "KR", is placed over a light blue rectangular background.

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

# 1E-5a Notification of Projects Accepted





**From:** [Katelyn Ravensbergen](#)  
**To:** [Ariel Alonso](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - CFCS  
**Date:** Thursday, August 29, 2024 9:18:19 PM  
**Attachments:** [Final CFCS 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

### **Registration is open!**

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Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

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**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

August 29, 2024

Joseph Murray  
Catholic Family & Community Services  
435 Main Street  
Paterson, NJ 07501

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee has evaluated your proposal(s) and your project(s) have been approved for inclusion in the FY2024 Continuum of Care Application. Please note, the Committee recommends applicants for funding, but funding determinations are made by HUD based on both CoC and project application scoring during the CoC Competition. Below please find your final application scores as approved by the Committee as well as the final ranking of your project(s).

| <b>CFCS-Rapid Rehousing</b>                                                                                                                         |              |                |                                   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------|-----------------------------------|
|                                                                                                                                                     | Total Scored | Total Possible | Final Percentage Used for Ranking |
| Total Application Score                                                                                                                             | <b>98</b>    | <b>103</b>     | <b>95.15%</b>                     |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>14</b> which puts your project in Tier <b>2</b> |              |                |                                   |

| <b>Approved Project Budget</b> |                          |                            |              |              |
|--------------------------------|--------------------------|----------------------------|--------------|--------------|
| <b>Project Name</b>            | <b>Rental Assistance</b> | <b>Supportive Services</b> | <b>Admin</b> | <b>Total</b> |
| CFCS-Rapid Rehousing           | \$246,996                | \$60,000                   | \$24,700     | \$331,696    |

As a note, the amount listed above reflects the amount that was submitted through your application. The CoC does have additional funds available for CoC Bonus funding, so there is potential to increase the amount you are applying for this project. If you are interested in increasing the size of this project, please reach out to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) to discuss this option.

At this point you should begin completing your Individual Project Applications in esnaps. Please submit a pdf draft of your esnaps applications to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) and Kathryn Balitsos at [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org) no later than **September 20<sup>th</sup>**. This submission should be a pdf copy of your application from esnaps, and it should be sent over **BEFORE** you submit the application in esnaps.

Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in esnaps. **Please do not submit your application in esnaps until you have received this confirmation from me.** If there are questions on completing the application, the link to the detailed instructions released by HUD is provided below:

New Projects: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-CoC-NEW-Application-Detailed-Instructions-7-31-2024.pdf>



**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

If your agency wishes to appeal the decision of the Passaic CoC Review Committee, a written appeal letter must be submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) by Friday, September 6<sup>th</sup>, 2024 at 4pm. Upon receipt, the appeal will be reviewed and you will be notified of the final decision within 10 business days.

Thank you for your continued work serving the homeless of Passaic County. If you have any questions or need further information, please contact Katelyn Ravensbergen or Kathryn Balitsos at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) or [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)

Sincerely,

A handwritten signature in blue ink, appearing to be "Katelyn Ravensbergen", is written over a light blue rectangular background.

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [jfarkas@cspnj.org](mailto:jfarkas@cspnj.org)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - CSPNJ  
**Date:** Thursday, August 29, 2024 9:19:05 PM  
**Attachments:** [Final CSPNJ 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

### **Registration is open!**

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Monarch's 2024 Housing as a Human Right Conference**

Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

*Housing is a Human Right*

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Passaic County Continuum of Care  
Final Scoring/Ranking Notification

August 29, 2024

Joan Butcher-Farkas  
Collaborative Support Programs of NJ  
11 Spring Street  
Freehold, NJ 07728

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee has evaluated your proposal(s) and your project(s) have been approved for inclusion in the FY2024 Continuum of Care Application. Please note, the Committee recommends applicants for funding, but funding determinations are made by HUD based on both CoC and project application scoring during the CoC Competition. Below please find your final application, monitoring and performance scores as approved by the Committee as well as the final ranking of your project(s).

| <b>Passaic CSPNJ Permanent Supportive Housing</b>                                                                                                  |              |                |                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------|--------------------------------------|
|                                                                                                                                                    | Total Scored | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                         | 35           | 36             |                                      |
| Performance Review                                                                                                                                 | 43           | 55             |                                      |
| Local Application                                                                                                                                  | 70           | 70             |                                      |
| <b>Total Score</b>                                                                                                                                 | <b>148</b>   | <b>161</b>     | <b>91.93%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>5</b> which puts your project in Tier <b>1</b> |              |                |                                      |

| <b>Approved Project Budget</b> |                          |                            |             |              |              |
|--------------------------------|--------------------------|----------------------------|-------------|--------------|--------------|
| <b>Project Name</b>            | <b>Rental Assistance</b> | <b>Supportive Services</b> | <b>VAWA</b> | <b>Admin</b> | <b>Total</b> |
| Passaic CSPNJ PSH              | \$151,584                | \$43,000                   | \$100       | \$10,900     | \$205,584    |

At this point you should begin completing your Individual Project Applications in esnaps. Please submit a pdf draft of your esnaps applications to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) and Kathryn Balitsos at [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org) no later than **September 20<sup>th</sup>**. This submission should be a pdf copy of your application from esnaps, and it should be sent over **BEFORE** you submit the application in esnaps.

Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in esnaps. **Please do not submit your application in esnaps until you have received this confirmation from me.** If there are questions on completing the application, the link to the detailed instructions released by HUD is provided below:

Renewal Projects: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-CoC-RENEWAL-Application-Detailed-Instructions.pdf>

If your agency wishes to appeal the decision of the Passaic CoC Review Committee, a written appeal letter must be submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) by



**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

Friday, September 6<sup>th</sup>, 2024 at 4pm. Upon receipt, the appeal will be reviewed and you will be notified of the final decision within 10 business days.

Thank you for your continued work serving the homeless of Passaic County. If you have any questions or need further information, please contact Katelyn Ravensbergen or Kathryn Balitsos at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) or [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)

Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [Andrea Ramalho](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - CUMAC  
**Date:** Thursday, August 29, 2024 9:19:10 PM  
**Attachments:** [Final CUMAC 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

### **Registration is open!**

**Join us Wednesday, October 9, 2024 for  
Monarch's 2024 Housing as a Human Right Conference**

Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

*Housing is a Human Right*

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## Passaic County Continuum of Care Final Scoring/Ranking Notification

August 29, 2024

Jessica Padilla Gonzalez  
CUMAC ECHO, Inc  
PO Box 2721  
Paterson, NJ 07509

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee has evaluated your proposal(s) and your project(s) have been approved for inclusion in the FY2024 Continuum of Care Application. Please note, the Committee recommends applicants for funding, but funding determinations are made by HUD based on both CoC and project application scoring during the CoC Competition. Below please find your final application, monitoring and performance scores as approved by the Committee as well as the final ranking of your project(s).

| Place of Promise                                                                                                                                  |               |                |                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                                   | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                        | 42.5          | 49             |                                      |
| Performance Review                                                                                                                                | 62.75         | 69             |                                      |
| Local Application                                                                                                                                 | 69.67         | 70             |                                      |
| <b>Total Score</b>                                                                                                                                | <b>174.92</b> | <b>188</b>     | <b>93.04%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>3</b> which put your project in Tier <b>1</b> |               |                |                                      |

| Approved Project Budget |          |                     |         |          |
|-------------------------|----------|---------------------|---------|----------|
| Project Name            | Leasing  | Supportive Services | Admin   | Total    |
| Place of Promise        | \$76,320 | \$16,915            | \$1,269 | \$94,504 |

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**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

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Sincerely,

A handwritten signature in blue ink, appearing to be "K. Ravensbergen", is written over a light blue rectangular background.

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [Amy Jolin](#); [Kelley Moss](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - Heart of Hannah  
**Date:** Thursday, August 29, 2024 9:19:10 PM  
**Attachments:** [Final Heart of Hannah 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

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**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

August 29, 2024

Kelley Moss-Brown  
Heart of Hannah Women’s Center, Inc.  
175 Market Street, Suite 203  
Paterson, NJ 07505

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee has evaluated your proposal(s) and your project(s) have been approved for inclusion in the FY2024 Continuum of Care Application. Please note, the Committee recommends applicants for funding, but funding determinations are made by HUD based on both CoC and project application scoring during the CoC Competition. Below please find your final application, monitoring and performance scores as approved by the Committee as well as the final ranking of your project(s).

| <b>Heart of Hannah Last Step, Rapid Rehousing</b>                                                                                                 |               |                |                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                                   | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                        | <b>38.43</b>  | <b>43</b>      |                                      |
| Performance Review                                                                                                                                | <b>70</b>     | <b>75</b>      |                                      |
| Local Application                                                                                                                                 | <b>59.33</b>  | <b>70</b>      |                                      |
| <b>Total Score</b>                                                                                                                                | <b>167.76</b> | <b>188</b>     | <b>89.23%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>6</b> which put your project in Tier <b>1</b> |               |                |                                      |

| <b>Heart of Hannah Rapid Rehousing Domestic Violence</b>                                                                                           |              |                |                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------|--------------------------------------|
|                                                                                                                                                    | Total Scored | Total Possible | Final Percentage<br>Used for Ranking |
| <b>Total Application Score</b>                                                                                                                     | <b>108</b>   | <b>113</b>     | <b>95.58%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>13</b> which put your project in Tier <b>2</b> |              |                |                                      |

| <b>Heart of Hannah RRH Training and Youth Empowerment</b>                                                                                          |              |                |                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------|--------------------------------------|
|                                                                                                                                                    | Total Scored | Total Possible | Final Percentage<br>Used for Ranking |
| <b>Total Application Score</b>                                                                                                                     | <b>98</b>    | <b>103</b>     | <b>95.15%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>15</b> which put your project in Tier <b>2</b> |              |                |                                      |

| <b>Approved Project Budget</b>         |                          |                            |             |              |              |
|----------------------------------------|--------------------------|----------------------------|-------------|--------------|--------------|
| <b>Project Name</b>                    | <b>Rental Assistance</b> | <b>Supportive Services</b> | <b>VAWA</b> | <b>Admin</b> | <b>Total</b> |
| HoH Last Step, Rapid Rehousing         | \$234,240                | \$94,424                   | \$100       | \$20,360     | \$349,124    |
| HoH Rapid Rehousing Domestic Violence  | \$299,316                | \$120,000                  | -           | \$40,000     | \$459,316    |
| HoH RRH Training and Youth Empowerment | \$163,728                | \$75,000                   | -           | \$23,872     | \$262,600    |



## Passaic County Continuum of Care Final Scoring/Ranking Notification

As a note, for the two new projects that were approved for funding, the amounts listed above reflect the amount that was submitted through your application. The CoC does have additional funds available for both Domestic Violence and CoC Bonus funding, so there is potential to increase the amount you are applying for both of those projects. If you are interested in increasing the size of either of those projects, please reach out to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) to discuss this option.

At this point you should begin completing your Individual Project Applications in esnaps. Please submit a pdf draft of your esnaps applications to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) and Kathryn Balitsos at [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org) no later than **September 20<sup>th</sup>**. This submission should be a pdf copy of your application from esnaps, and it should be sent over **BEFORE** you submit the application in esnaps.

Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in esnaps. **Please do not submit your application in esnaps until you have received this confirmation from me.** If there are questions on completing the application, the link to the detailed instructions released by HUD is provided below:

Renewal Projects: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-CoC-RENEWAL-Application-Detailed-Instructions.pdf>

New Projects: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-CoC-NEW-Application-Detailed-Instructions-7-31-2024.pdf>

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Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [Laura Van Bloem](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - Eva's Village  
**Date:** Thursday, August 29, 2024 9:19:20 PM  
**Attachments:** [Final Evas 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

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## Passaic County Continuum of Care Final Scoring/Ranking Notification

August 29, 2024

Howard Haughton  
Eva's Village Inc.  
393 Main Street  
Paterson, NJ 07501

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee has evaluated your proposal(s) and your project(s) have been approved for inclusion in the FY2024 Continuum of Care Application. Please note, the Committee recommends applicants for funding, but funding determinations are made by HUD based on both CoC and project application scoring during the CoC Competition. Below please find your final application, monitoring and performance scores as approved by the Committee as well as the final ranking of your project(s).

| Eva's Village CAN                                                                                                                                   |               |                |                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                                     | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                          | 12            | 31             |                                      |
| Performance Review                                                                                                                                  | 32            | 36             |                                      |
| Local Application                                                                                                                                   | 58.18         | 60             |                                      |
| <b>Total Score</b>                                                                                                                                  | <b>102.18</b> | <b>127</b>     | <b>80.46%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>12</b> which puts your project in Tier <b>2</b> |               |                |                                      |

| Approved Project Budget |                     |          |           |
|-------------------------|---------------------|----------|-----------|
| Project Name            | Supportive Services | Admin    | Total     |
| Eva's Village CAN       | \$256,259           | \$18,366 | \$274,625 |

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Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [kdonahue](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - NJ 211  
**Date:** Thursday, August 29, 2024 9:19:30 PM  
**Attachments:** [Final NJ 211 2024 Funding Notification.pdf](#)  
**Importance:** High

---

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## Passaic County Continuum of Care Final Scoring/Ranking Notification

August 29, 2024

Kevin Donahue  
NJ 2-1-1 Partnership  
16 Wing Drive, Suite 201  
Cedar Knolls, NJ 07927

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| <b>A Place to Call Home</b>                                                                                                                        |               |                |                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                                    | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                         | 27            | 31             |                                      |
| Performance Review                                                                                                                                 | 22            | 36             |                                      |
| Local Application                                                                                                                                  | 58.03         | 60             |                                      |
| <b>Total Score</b>                                                                                                                                 | <b>107.03</b> | <b>127</b>     | <b>84.28%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>9</b> which puts your project in Tier <b>1</b> |               |                |                                      |

| <b>Approved Project Budget</b> |                            |             |              |              |
|--------------------------------|----------------------------|-------------|--------------|--------------|
| <b>Project Name</b>            | <b>Supportive Services</b> | <b>VAWA</b> | <b>Admin</b> | <b>Total</b> |
| A Place to Call Home           | \$90,827                   | \$150       | \$9,023      | \$100,000    |

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Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [Markowski, Brandon](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - NJ DCA  
**Date:** Thursday, August 29, 2024 9:19:50 PM  
**Attachments:** [Final NJ DCA 2024 Funding Notification.pdf](#)  
**Importance:** High

---

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## Passaic County Continuum of Care Final Scoring/Ranking Notification

August 29, 2024

Sheri Malnak  
NJ Dept of Community Affairs  
101 S Broad Street  
Trenton, NJ 08608

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| 3PY CoC Renewal                                                                                                                                   |               |                |                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                                   | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                        | 52.02         | 57             |                                      |
| Performance Review                                                                                                                                | 67            | 75             |                                      |
| Local Application                                                                                                                                 | 69.34         | 70             |                                      |
| <b>Total Score</b>                                                                                                                                | <b>188.36</b> | <b>202</b>     | <b>93.25%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>2</b> which put your project in Tier <b>1</b> |               |                |                                      |

| Approved Project Budget |                   |          |           |
|-------------------------|-------------------|----------|-----------|
| Project Name            | Rental Assistance | Admin    | Total     |
| 3PY CoC Renewal         | \$719,940         | \$49,136 | \$769,076 |

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Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [Candy Brewster](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - NJ HMFA  
**Date:** Thursday, August 29, 2024 9:20:00 PM  
**Attachments:** [Final NJ HMFA 2024 Funding Notification.pdf](#)  
**Importance:** High

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Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

### **Registration is open!**

**Join us Wednesday, October 9, 2024 for  
Monarch's 2024 Housing as a Human Right Conference**

Katelyn Ravensbergen | Senior Associate  
Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
mobile (908) 227-0319

*Housing is a Human Right*

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## Passaic County Continuum of Care Final Scoring/Ranking Notification

August 29, 2024

Catherine Brewster  
NJ HMFA  
637 S Clinton Ave.  
Trenton, NJ 08611

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee has evaluated your proposal(s) and your project(s) have been approved for inclusion in the FY2024 Continuum of Care Application. Please note, the Committee recommends applicants for funding, but funding determinations are made by HUD based on both CoC and project application scoring during the CoC Competition. Below please find your final application, monitoring and performance scores as approved by the Committee as well as the final ranking of your project(s).

| Passaic HMIS                                                                                                                                      |              |                |                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------|--------------------------------------|
|                                                                                                                                                   | Total Scored | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                        | 25           | 31             |                                      |
| Local Application                                                                                                                                 | 60           | 60             |                                      |
| <b>Total Score</b>                                                                                                                                | <b>85</b>    | <b>91</b>      | <b>93.41%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>1</b> which put your project in Tier <b>1</b> |              |                |                                      |

| Approved Project Budget |          |          |
|-------------------------|----------|----------|
| Project Name            | HMIS     | Total    |
| Passaic HMIS            | \$47,667 | \$47,667 |

At this point you should begin completing your Individual Project Applications in esnaps. Please submit a pdf draft of your esnaps applications to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) and Kathyryn Balitsos at [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org) no later than **September 20<sup>th</sup>**. This submission should be a pdf copy of your application from esnaps, and it should be sent over **BEFORE** you submit the application in esnaps.

Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in esnaps. **Please do not submit your application in esnaps until you have received this confirmation from me.** If there are questions on completing the application, the link to the detailed instructions released by HUD is provided below:

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If your agency wishes to appeal the decision of the Passaic CoC Review Committee, a written appeal letter must be submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) by Friday, September 6<sup>th</sup>, 2024 at 4pm. Upon receipt, the appeal will be reviewed and you will be notified of the final decision within 10 business days.



**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

Thank you for your continued work serving the homeless of Passaic County. If you have any questions or need further information, please contact Katelyn Ravensbergen or Kathryn Balitsos at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) or [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)

Sincerely,

A handwritten signature in blue ink, appearing to read "KR", is placed over a light gray rectangular background.

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee



**From:** [Katelyn Ravensbergen](#)  
**To:** [Marya Gilborn](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - VOA-GNY  
**Date:** Thursday, August 29, 2024 9:21:09 PM  
**Attachments:** [Final VOA-GNY 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

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Passaic County Continuum of Care  
Final Scoring/Ranking Notification

August 29, 2024

Noelle Withers  
Volunteers of America-Greater New York  
205 W. Milton Ave.  
Rahway, NJ 07065

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee has evaluated your proposal(s) and your project(s) have been approved for inclusion in the FY2024 Continuum of Care Application. Please note, the Committee recommends applicants for funding, but funding determinations are made by HUD based on both CoC and project application scoring during the CoC Competition. Below please find your final application, monitoring and performance scores as approved by the Committee as well as the final ranking of your project(s).

| Passaic Permanent Supportive Housing                                                                                                 |               |                |                                      |
|--------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                      | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                           | 38            | 43             |                                      |
| Performance Review                                                                                                                   | 56            | 70             |                                      |
| Local Application                                                                                                                    | 68.87         | 70             |                                      |
| <b>Total Score</b>                                                                                                                   | <b>162.67</b> | <b>183</b>     | <b>88.89%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked 7 which puts your project in Tier 1 |               |                |                                      |

| Approved Project Budget |                   |                     |       |          |           |
|-------------------------|-------------------|---------------------|-------|----------|-----------|
| Project Name            | Rental Assistance | Supportive Services | VAWA  | Admin    | Total     |
| Passaic PSH             | \$132,636         | \$53,361            | \$100 | \$12,450 | \$198,547 |

At this point you should begin completing your Individual Project Applications in esnaps. Please submit a pdf draft of your esnaps applications to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) and Kathryn Balitsos at [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org) no later than **September 20<sup>th</sup>**. This submission should be a pdf copy of your application from esnaps, and it should be sent over **BEFORE** you submit the application in esnaps.

Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in esnaps. **Please do not submit your application in esnaps until you have received this confirmation from me.** If there are questions on completing the application, the link to the detailed instructions released by HUD is provided below:

Renewal Projects: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-CoC-RENEWAL-Application-Detailed-Instructions.pdf>

If your agency wishes to appeal the decision of the Passaic CoC Review Committee, a written appeal letter must be submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) by



**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

Friday, September 6<sup>th</sup>, 2024 at 4pm. Upon receipt, the appeal will be reviewed and you will be notified of the final decision within 10 business days.

Thank you for your continued work serving the homeless of Passaic County. If you have any questions or need further information, please contact Katelyn Ravensbergen or Kathryn Balitsos at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) or [kbalitsos@monarchhousing.org](mailto:kbalitsos@monarchhousing.org)

Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [Angela Nikolovski](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - Straight and Narrow  
**Date:** Thursday, August 29, 2024 9:21:10 PM  
**Attachments:** [Final SaN 2024 Funding Notification.pdf](#)  
**Importance:** High

---

Good Evening,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Passaic Continuum of Care funding. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Passaic County.

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Monarch Housing Associates  
[226 North Avenue West | Cranford, NJ 07016](#)  
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## Passaic County Continuum of Care Final Scoring/Ranking Notification

August 29, 2024

Angela Nikolovski  
Straight and Narrow, Inc.  
508 Straight Street  
Paterson, NJ 07501

Thank you for applying to the Passaic County Continuum of Care for FY2024 HUD CoC funding. The Passaic Continuum of Care (PCICH) Review Committee has evaluated your proposal(s) and your project(s) have been approved for inclusion in the FY2024 Continuum of Care Application. Please note, the Committee recommends applicants for funding, but funding determinations are made by HUD based on both CoC and project application scoring during the CoC Competition. Below please find your final application, monitoring and performance scores as approved by the Committee as well as the final ranking of your project(s).

| Straight & Narrow SRO                                                                                                                              |               |                |                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                                    | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                         | 35.58         | 44             |                                      |
| Performance Review                                                                                                                                 | 59.81         | 66             |                                      |
| Local Application                                                                                                                                  | 56.67         | 70             |                                      |
| <b>Total Score</b>                                                                                                                                 | <b>152.06</b> | <b>180</b>     | <b>84.48%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>8</b> which puts your project in Tier <b>1</b> |               |                |                                      |

| Approved Project Budget |                 |          |           |
|-------------------------|-----------------|----------|-----------|
| Project Name            | Operating Costs | Admin    | Total     |
| Straight & Narrow SRO   | \$572,400       | \$34,482 | \$606,882 |

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**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

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Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

**From:** [Katelyn Ravensbergen](#)  
**To:** [Fredericks, Yonette](#)  
**Cc:** [Kathryn Balitsos](#)  
**Subject:** FY2024 Passaic CoC Funding Notification - PCDHS  
**Date:** Thursday, August 29, 2024 9:20:33 PM  
**Attachments:** [Final PCDHS 2024 Funding Notification.pdf](#)  
**Importance:** High

---

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**Passaic County Continuum of Care  
Final Scoring/Ranking Notification**

August 29, 2024

Yonette Fredericks  
Passaic County Dept of Human Services  
401 Grand Street, Room 506  
Paterson, NJ 07505

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| <b>Passaic County Tenant Based Housing First</b>                                                                                                   |              |                |                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------|--------------------------------------|
|                                                                                                                                                    | Total Scored | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                         | 49           | 49             |                                      |
| Performance Review                                                                                                                                 | 65           | 75             |                                      |
| Local Application                                                                                                                                  | 65           | 70             |                                      |
| <b>Total Score</b>                                                                                                                                 | <b>179</b>   | <b>194</b>     | <b>92.27%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>4</b> which puts your project in Tier <b>1</b> |              |                |                                      |

| <b>Passaic County Sponsor Based Housing First</b>                                                                                                   |               |                |                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                                     | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                          | 47.78         | 49             |                                      |
| Performance Review                                                                                                                                  | 52            | 75             |                                      |
| Local Application                                                                                                                                   | 60            | 70             |                                      |
| <b>Total Score</b>                                                                                                                                  | <b>159.78</b> | <b>194</b>     | <b>82.36%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>10</b> which puts your project in Tier <b>1</b> |               |                |                                      |

| <b>Passaic County Project Based Housing First</b>                                                                                                                      |               |                |                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------|--------------------------------------|
|                                                                                                                                                                        | Total Scored  | Total Possible | Final Percentage<br>Used for Ranking |
| Monitoring                                                                                                                                                             | 43.29         | 49             |                                      |
| Performance Review                                                                                                                                                     | 53            | 75             |                                      |
| Local Application                                                                                                                                                      | 59.83         | 70             |                                      |
| <b>Total Score</b>                                                                                                                                                     | <b>156.12</b> | <b>194</b>     | <b>80.47%</b>                        |
| Based on this percentage and the local priorities of the CoC for FY2024, your project was ranked <b>11</b> which puts your project straddling Tier <b>1 and Tier 2</b> |               |                |                                      |

| <b>Approved Project Budgets</b>           |                          |             |              |              |
|-------------------------------------------|--------------------------|-------------|--------------|--------------|
| <b>Project Name</b>                       | <b>Rental Assistance</b> | <b>VAWA</b> | <b>Admin</b> | <b>Total</b> |
| Passaic County Tenant Based Housing First | \$1,159,272              | \$120       | \$65,735     | \$1,225,127  |
| Passaic County Sponsor Based              | \$650,028                | \$120       | \$38,902     | \$689,050    |





## Passaic County Continuum of Care Final Scoring/Ranking Notification

|                                               |           |      |          |           |
|-----------------------------------------------|-----------|------|----------|-----------|
| Housing First                                 |           |      |          |           |
| Passaic County Project Based<br>Housing First | \$234,384 | \$75 | \$17,324 | \$251,783 |

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Sincerely,

Katelyn Ravensbergen  
Monarch Housing Associates  
As Facilitator of the PCICH Review Committee

# 1E-5b Local Competition Selection Results



**Passaic CoC FY2024 Budget**

| Tier                                                 | Rank | % of Points Earned - Score | Agency                                       | Project                                    | Grant Number    | Project Type | Status   | Amount Requested from HUD | Reallocated Funds |
|------------------------------------------------------|------|----------------------------|----------------------------------------------|--------------------------------------------|-----------------|--------------|----------|---------------------------|-------------------|
| 1                                                    | 1    | 93.41%                     | NJHMFA                                       | Passaic HMIS                               | NJ0129L2F112316 | HMIS         | Accepted | \$ 47,667                 | \$ -              |
| 1                                                    | 2    | 93.25%                     | NJ DEPARTMENT OF COMMUNITY AFFAIRS           | 3PY CoC Renewal                            | NJ0190L2F112316 | PSH          | Accepted | \$ 769,076                | \$ -              |
| 1                                                    | 3    | 93.04%                     | CUMAC/ECHO, Inc.                             | Place of Promise                           | NJ0132L2F112316 | PSH          | Accepted | \$ 94,504                 | \$ -              |
| 1                                                    | 4    | 92.27%                     | Passaic County Department of Human Services  | Passaic County Tenant Based Housing First  | NJ0364L2F112309 | PSH          | Accepted | \$ 1,225,127              | \$ -              |
| 1                                                    | 5    | 91.93%                     | Collaborative Support Programs of New Jersey | Passaic CSPNJ Permanent Supportive Housing | NJ0689L2F112301 | PSH          | Accepted | \$ 205,584                | \$ -              |
| 1                                                    | 6    | 89.23%                     | Heart of Hannah Women's Center Inc.          | Heart of Hannah Last Step, Rapid ReHousing | NJ0531L2F112307 | RRH          | Accepted | \$ 349,124                | \$ -              |
| 1                                                    | 7    | 88.89%                     | Volunteers of America                        | Passaic PSH Renewal                        | NJ0623L2F112304 | PSH          | Accepted | \$ 198,547                | \$ -              |
| 1                                                    | 8    | 84.48%                     | Straight & Narrow, Inc.                      | Straight & Narrow SRO                      | NJ0460L2F112310 | PSH          | Accepted | \$ 606,882                | \$ -              |
| 1                                                    | 9    | 84.28%                     | First Call for Help dba NJ 211 Partnership   | A Place to Call Home                       | NJ0530L2F112307 | SSO          | Accepted | \$ 100,000                | \$ -              |
| 1                                                    | 10   | 82.36%                     | Passaic County Department of Human Services  | Passaic County Sponsor Based Housing First | NJ0242L2F112309 | PSH          | Accepted | \$ 689,050                | \$ -              |
| 1/2                                                  | 11   | 80.47%                     | Passaic County Department of Human Services  | Passaic County Project Based Housing First | NJ0329L2F112313 | PSH          | Accepted | \$ 251,783                | \$ -              |
| 2                                                    | 12   | 80.46%                     | Eva's Village, Inc.                          | Eva's Village CAN Grant                    | NJ0665L2F112302 | SSO          | Accepted | \$ 274,625                | \$ -              |
| 2                                                    | 13   | 95.58%                     | Heart of Hannah Women's Center Inc.          | HoH RRH DV                                 | NEW - DV        | RRH          | Accepted | \$ 722,492                |                   |
| 2                                                    | 14   | 95.15%                     | Catholic Family & Community Services         | CFCS - Rapid Rehousing                     | NEW - NON DV    | RRH          | Accepted | \$ 331,696                |                   |
| 2                                                    | 15   | 95.15%                     | Heart of Hannah Women's Center Inc.          | HoH RRH Training and Youth Empowerment     | NEW - NON DV    | RRH          | Accepted | \$ 262,600                |                   |
|                                                      | N/A  |                            | Passaic County Department of Human Services  | Passaic County Planning Project            | New Planning    | Planning     | Accepted | \$ 296,286                |                   |
| <b>Total Project Applications Included</b>           |      |                            |                                              |                                            |                 |              |          | <b>\$ 6,425,043</b>       | <b>\$ -</b>       |
| <b>Projects Not Approved for Funding/Reallocated</b> |      |                            |                                              |                                            |                 |              |          |                           |                   |
|                                                      |      | N/A                        | City of Paterson                             | RealFix Addiction Treatment & Placement    | NEW - NON DV    | CEP          | Rejected | \$ -                      |                   |
|                                                      |      | N/A                        | Kingdom Council Consortium                   | Rapha HealthCare Services Shelter/Housing  | NEW - NON DV    | TH/RRH       | Rejected | \$ -                      |                   |
|                                                      |      | 66.03%                     | Ruby's Vision                                | Ruby's Vision Reunification Project        | NEW - NON DV    | TH/RRH       | Rejected | \$ -                      |                   |

**Total Request \$ 6,425,043**

|                                                    |             |
|----------------------------------------------------|-------------|
| <b>Total Renewal (Annual Renewal Demand - ARD)</b> | \$4,811,969 |
| <b>Passaic PPRN</b>                                | \$5,925,717 |
| <b>Allowable Planning Grant</b>                    | \$296,286   |
| <b>Tier 1 Renewal</b>                              | \$4,330,772 |
| <b>Tier 2 Allowable</b>                            | \$2,081,140 |
| <b>Bonus Allowable</b>                             | \$711,086   |
| <b>Total DV Bonus</b>                              | \$888,858   |
| <b>Total Renewal &amp; Bonus</b>                   | \$6,411,913 |
| <b>Total Amount of Funding</b>                     | \$6,708,198 |

# 2A-6 HUD's Homeless Data Exchange HDX Competition Report



# 2024 HDX Competition Report

This workbook contains summary information about your CoC's data as it was entered into HDX 1.0 and HDX 2.0 for your use as part of the 2024 Competition.

### **To Print this Workbook:**

This document has been configured as printable with preset print areas of relevant sections. To print it, go to "File", then "Print", then select "Print Entire Workbook" or "Print Active Sheets" depending on your needs.

### **To Save This Workbook as a PDF:**

Click the "File" Tab, then click "Save As" or "Save a Copy", then click "Browse" or "More Options" then select "PDF", click "Options", select "Entire Workbook", press "OK", and click "Save". These instructions may change depending on your version of Microsoft Excel.

### **On Accessibility, Navigability, and Printability:**

This workbook attempts to maximize accessibility, navigability, printability, and ease of use. Merged cells have been avoided. All tables and text boxes have been given names. Extraneous rows and columns outside printed ranges have been hidden. Formulas may include references to hidden rows and columns or data tables. For ease of use, these referenced sources have been hidden but can be unhidden by any user at any time. Raw data sources contained in this workbook are named according to the module and fiscal year from which they originate - e.g. "HIC\_2024" is the Housing Inventory Count raw data from Fiscal Year 2024.

### **For Questions:**

If you have questions, please reach out to HUD via the "Ask a Question" page, <https://www.hudexchange.info/program-support/my-question/> and choose "HDX" as the topic.

V 2024.42.1

# 2024 HDX Competition Report

## 2024 Competition Report - Summary

NJ-511 - Paterson/Passaic County CoC

### HDX Data Submission Participation Information

| Government FY and HDX Module Abbreviation | Met Module Deadline* | Data From                                                                                                                  | Data Collection Period in HDX 2.0 |
|-------------------------------------------|----------------------|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| 2023 LSA                                  | Yes                  | Government FY 2023 (10/1/22 - 9/30/23).                                                                                    | November 2023 to January of 2024  |
| 2023 SPM                                  | Yes                  | Government FY 2023 (10/1/22 - 9/30/23).**                                                                                  | February 2024 to March 2024       |
| 2024 HIC                                  | Yes                  | Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024. | March 2024 to May 2024            |
| 2024 PIT                                  | Yes                  | Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024. | March 2024 to May 2024            |

1) FY = Fiscal Year

2) \*This considers all extensions where they were provided.

2) \*\*"Met Deadline" in this context refers to FY23 SPM submissions. Resubmissions from FY 2022 (10/1/21 - 9/30/22) were also accepted during the data collection period, but these previous year's submissions are voluntarily and are not required.

# 2024 HDX Competition Report

## 2024 Competition Report - LSA Summary & Usability Status

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### LSA Usability Status 2023

| Category         | ESTAO                               | ESTAC                               | ESTCO                               | RRHAO                               | RRHAC                               | RRHCO                               | PSHAO                               | PSHAC                               | PSHCO                               |
|------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| Fully Usable     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |
| Partially Usable |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |
| Not Usable       | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |

### EST

| Category              | 2021 | 2022 | 2023 |
|-----------------------|------|------|------|
| Total Sheltered Count | 534  | 537  | 684  |
| AO                    | 303  | 285  | 335  |
| AC                    | 170  | 186  | 273  |
| CO                    | 1    | 5    | 5    |

### RRH

| Category              | 2021 | 2022 | 2023 |
|-----------------------|------|------|------|
| Total Sheltered Count | 362  | 516  | 545  |
| AO                    | 195  | 286  | 275  |
| AC                    | 163  | 228  | 266  |
| CO                    | 1    | 1    | 3    |

# 2024 HDX Competition Report

## 2024 Competition Report - LSA Summary & Usability Status

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### PSH

| Category              | 2021 | 2022 | 2023 |
|-----------------------|------|------|------|
| Total Sheltered Count | 582  | 475  | 494  |
| AO                    | 481  | 380  | 391  |
| AC                    | 96   | 93   | 101  |
| CO                    | 1    | 0    | 0    |

- 1) Glossary: EST = Emergency Shelter, Save Haven, & Transitional Housing; RRH = Rapid Re-housing; PSH = Permanent Supportive Housing; AO = Persons in Households without Children; AC = Persons in Households with at least one Adult and one Child; CO=Persons in Households with only Children
- 2) Because people have multiple stays in shelter over the course of a year and stay in different household configurations, a single person can be counted in more than one household type. Therefore, the sum of the number of people by household type may be greater than the unique count of people.
- 3) Total Sheltered count only includes those served in HMIS participating projects reported by your CoC.
- 4) For CoCs that experienced mergers during any of these reporting periods, historical data will include only the original CoCs.



# 2024 HDX Competition Report

## 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than the look back stop date or client's date of birth, whichever is later.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

| Metric                                   | Universe (Persons) | Average LOT Homeless (bed nights) | Median LOT Homeless (bed nights) |
|------------------------------------------|--------------------|-----------------------------------|----------------------------------|
| 1.1 Persons in ES-EE, ES-NbN, and SH     | 668                | 327.1                             | 106.0                            |
| 1.2 Persons in ES-EE, ES-NbN, SH, and TH | 676                | 338.4                             | 107.0                            |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

b. This measure is based on data element 3.917

This measure includes data from each client's Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client's entry date, effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

| Metric                                                                    | Universe (Persons) | Average LOT Homeless (bed nights) | Median LOT Homeless (bed nights) |
|---------------------------------------------------------------------------|--------------------|-----------------------------------|----------------------------------|
| 1.1 Persons in ES-EE, ES-NbN, SH, and PH (prior to "housing move in")     | 850                | 555.1                             | 224.5                            |
| 1.2 Persons in ES-EE, ES-NbN, SH, TH, and PH (prior to "housing move in") | 858                | 561.9                             | 227.5                            |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Measure 2: Returns to Homelessness for Persons who Exit to Permanent Housing (PH) Destinations

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

| Metric                               | Total # of Persons Exited to a PH Destination (2 Yrs Prior) | Returns to Homelessness in Less than 6 Months (0 - 180 days) |              | Returns to Homelessness from 6 to 12 Months (181 - 365 days) |                           | Returns to Homelessness from 13 to 24 Months (366 - 730 days) |                           | Number of Returns in 2 Years |                           |
|--------------------------------------|-------------------------------------------------------------|--------------------------------------------------------------|--------------|--------------------------------------------------------------|---------------------------|---------------------------------------------------------------|---------------------------|------------------------------|---------------------------|
|                                      | Count                                                       | Count                                                        | % of Returns | Count                                                        | % of Returns <sup>4</sup> | Count                                                         | % of Returns <sup>6</sup> | Count                        | % of Returns <sup>8</sup> |
| Exit was from SO                     | 7                                                           | 0                                                            | 0.0%         | 0                                                            | 0.0%                      | 0                                                             | 0.0%                      | 0                            | 0.0%                      |
| Exit was from ES                     | 129                                                         | 4                                                            | 3.1%         | 8                                                            | 6.2%                      | 4                                                             | 3.1%                      | 16                           | 12.4%                     |
| Exit was from TH                     | 1                                                           | 0                                                            | 0.0%         | 0                                                            | 0.0%                      | 0                                                             | 0.0%                      | 0                            | 0.0%                      |
| Exit was from SH                     | 0                                                           | 0                                                            | 0.0%         | 0                                                            | 0.0%                      | 0                                                             | 0.0%                      | 0                            | 0.0%                      |
| Exit was from PH                     | 88                                                          | 1                                                            | 1.1%         | 0                                                            | 0.0%                      | 0                                                             | 0.0%                      | 1                            | 1.1%                      |
| <b>TOTAL Returns to Homelessness</b> | <b>225</b>                                                  | <b>5</b>                                                     | <b>2.2%</b>  | <b>8</b>                                                     | <b>3.6%</b>               | <b>4</b>                                                      | <b>1.8%</b>               | <b>17</b>                    | <b>7.6%</b>               |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Measure 3: Number of Homeless Persons

##### Metric 3.1 – Change in PIT Counts

Please refer to PIT section for relevant data.

##### Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

| Metric                                                  | Value |
|---------------------------------------------------------|-------|
| Universe: Unduplicated Total sheltered homeless persons | 684   |
| Emergency Shelter Total                                 | 676   |
| Safe Haven Total                                        | 0     |
| Transitional Housing Total                              | 8     |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

This measure is divided into six tables capturing employment and non-employment income changes for system leavers and stayers. The project types reported in these metrics are the same for each metric, but the type of income and universe of clients differs. In addition, the projects reported within these tables are limited to CoC-funded projects.

##### Metric 4.1 – Change in earned income for adult system stayers during the reporting period

| Metric                                           | Value |
|--------------------------------------------------|-------|
| Universe: Number of adults (system stayers)      | 189   |
| Number of adults with increased earned income    | 14    |
| Percentage of adults who increased earned income | 7.4%  |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

| Metric                                                        | Value |
|---------------------------------------------------------------|-------|
| Universe: Number of adults (system stayers)                   | 189   |
| Number of adults with increased non-employment cash income    | 51    |
| Percentage of adults who increased non-employment cash income | 27.0% |

#### Metric 4.3 – Change in total income for adult system stayers during the reporting period

| Metric                                          | Value |
|-------------------------------------------------|-------|
| Universe: Number of adults (system stayers)     | 189   |
| Number of adults with increased total income    | 63    |
| Percentage of adults who increased total income | 33.3% |

#### Metric 4.4 – Change in earned income for adult system leavers

| Metric                                                   | Value |
|----------------------------------------------------------|-------|
| Universe: Number of adults who exited (system leavers)   | 20    |
| Number of adults who exited with increased earned income | 3     |
| Percentage of adults who increased earned income         | 15.0% |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Metric 4.5 – Change in non-employment cash income for adult system leavers

| Metric                                                                | Value |
|-----------------------------------------------------------------------|-------|
| Universe: Number of adults who exited (system leavers)                | 20    |
| Number of adults who exited with increased non-employment cash income | 5     |
| Percentage of adults who increased non-employment cash income         | 25.0% |

#### Metric 4.6 – Change in total income for adult system leavers

| Metric                                                  | Value |
|---------------------------------------------------------|-------|
| Universe: Number of adults who exited (system leavers)  | 20    |
| Number of adults who exited with increased total income | 8     |
| Percentage of adults who increased total income         | 40.0% |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Measure 5: Number of Persons who Become Homeless for the First Time

This measures the number of people entering the homeless system through ES, SH, or TH (Metric 5.1) or ES, SH, TH, or PH (Metric 5.2) and determines whether they have any prior enrollments in the HMIS over the past two years. Those with no prior enrollments are considered to be experiencing homelessness for the first time.

##### Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

| Metric                                                                                                                                                                                 | Value |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Universe: Person with entries into ES-EE, ES-NbN, SH or TH during the reporting period.                                                                                                | 437   |
| Of persons above, count those who were in ES-EE, ES-NbN, SH, TH or any PH within 24 months prior to their entry during the reporting year.                                             | 29    |
| Of persons above, count those who did not have entries in ES-EE, ES-NbN, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time) | 408   |



## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

**Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS**

| Metric                                                                                                                                                                       | Value |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Universe: Person with entries into ES, SH, TH or PH during the reporting period.                                                                                             | 628   |
| Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.                                              | 47    |
| Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.) | 581   |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### **Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects**

Measure 6 is not applicable to CoCs in this reporting period.

#### **Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing**

This measures positive movement out of the homeless system and is divided into three tables: movement off the streets from Street Outreach (Metric 7a.1); movement into permanent housing situations from ES, SH, TH, and RRH (Metric 7b.1); and retention or exits to permanent housing situations from PH (other than PH-RRH).

##### **Metric 7a.1 – Change in SO exits to temp. destinations, some institutional destinations, and permanent housing destinations**

| Metric                                                                            | Value |
|-----------------------------------------------------------------------------------|-------|
| Universe: Persons who exit Street Outreach                                        | 63    |
| Of persons above, those who exited to temporary & some institutional destinations | 9     |
| Of the persons above, those who exited to permanent housing destinations          | 3     |
| % Successful exits                                                                | 19.1% |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Metric 7b.1 – Change in ES, SH, TH, and PH-RRH exits to permanent housing destinations

| Metric                                                                                                                                     | Value |
|--------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Universe: Persons in ES-EE, ES-NbN, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing | 466   |
| Of the persons above, those who exited to permanent housing destinations                                                                   | 270   |
| % Successful exits                                                                                                                         | 57.9% |

#### Metric 7b.2 – Change in PH exits to permanent housing destinations or retention of permanent housing

| Metric                                                                                                                                            | Value |
|---------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Universe: Persons in all PH projects except PH-RRH who exited after moving into housing, or who moved into housing and remained in the PH project | 549   |
| Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations                             | 521   |
| % Successful exits/retention                                                                                                                      | 94.9% |

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### System Performance Measures Data Quality

Data coverage and quality will allow HUD to better interpret your SPM submissions.

| Metric                                                | All ES, SH | All TH | All PSH, OPH | All RRH | All Street Outreach |
|-------------------------------------------------------|------------|--------|--------------|---------|---------------------|
| Unduplicated Persons Served (HMIS)                    | 677        | 8      | 590          | 576     | 95                  |
| Total Leavers (HMIS)                                  | 377        | 0      | 61           | 85      | 61                  |
| Destination of Don't Know, Refused, or Missing (HMIS) | 13         | 0      | 3            | 0       | 0                   |
| Destination Error Rate (Calculated)                   | 3.5%       | 0.0%   | 4.9%         | 0.0%    | 0.0%                |

# 2024 HDX Competition Report

## 2024 Competition Report - SPM Notes

NJ-511 - Paterson/Passaic County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### Notes For Each SPM Measure

Note: Cells may need to be resized to accomodate notes with lots of text.

| Measure      | Notes                                                                    |
|--------------|--------------------------------------------------------------------------|
| Measure 1    | No notes.                                                                |
| Measure 2    | No notes.                                                                |
| Measure 3    | No notes.                                                                |
| Measure 4    | No notes.                                                                |
| Measure 5    | No notes.                                                                |
| Measure 6    | No Notes. Measure 6 was not applicable to CoCs in this reporting period. |
| Measure 7    | No notes.                                                                |
| Data Quality | No notes.                                                                |

## 2024 HDX Competition Report

### 2024 Competition Report - HIC Summary

NJ-511 - Paterson/Passaic County CoC

For HIC conducted in January/February of 2024

#### HMIS Bed Coverage Rates

| Project Type | Total Year-Round, Current Beds | Total Year-Round, Current Beds in HMIS or Comparable Database | Total Year-Round, Current, Non-VSP Beds | Removed From Denominator: OPH EHV <sup>†</sup> Beds or Beds Affected by Natural Disaster* | Adjusted Total Year-Round, Current, Non-VSP Beds | Adjusted HMIS Bed Coverage Rate for Year-Round, Current Beds |
|--------------|--------------------------------|---------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------|
| ES           | 265                            | 182                                                           | 236                                     | 0                                                                                         | 236                                              | 77.1%                                                        |
| SH           | 0                              | 0                                                             | 0                                       | 0                                                                                         | 0                                                | NA                                                           |
| TH           | 15                             | 10                                                            | 10                                      | 0                                                                                         | 10                                               | 100.0%                                                       |
| RRH          | 80                             | 80                                                            | 80                                      | 0                                                                                         | 80                                               | 100.0%                                                       |
| PSH          | 557                            | 504                                                           | 557                                     | 0                                                                                         | 557                                              | 90.5%                                                        |
| OPH          | 477                            | 105                                                           | 477                                     | 372                                                                                       | 105                                              | 100.0%                                                       |
| <b>Total</b> | <b>1,394</b>                   | <b>881</b>                                                    | <b>1,360</b>                            | <b>372</b>                                                                                | <b>988</b>                                       | <b>89.2%</b>                                                 |

## 2024 HDX Competition Report

2024 Competition Report -  
 NJ-511 - Paterson/Passaic Cour  
 For HIC conducted in January/Fc

### HMIS Bed Coverage Rates

| Project Type | Total Year-Round, Current Beds | Total Year-Round, Current, VSP Beds in an HMIS-Comparable Database | Total Year-Round, Current, VSP Beds | Removed From Denominator: OPH EHV <sup>†</sup> Beds or Beds Affected by Natural Disaster** | Adjusted Total Year-Round Current, VSP Beds | HMIS Comparable Bed Coverage Rate for VSP Beds |
|--------------|--------------------------------|--------------------------------------------------------------------|-------------------------------------|--------------------------------------------------------------------------------------------|---------------------------------------------|------------------------------------------------|
| ES           | 265                            | 0                                                                  | 29                                  | 0                                                                                          | 29                                          | 0.00%                                          |
| SH           | 0                              | 0                                                                  | 0                                   | 0                                                                                          | 0                                           | NA                                             |
| TH           | 15                             | 0                                                                  | 5                                   | 0                                                                                          | 5                                           | 0.00%                                          |
| RRH          | 80                             | 0                                                                  | 0                                   | 0                                                                                          | 0                                           | NA                                             |
| PSH          | 557                            | 0                                                                  | 0                                   | 0                                                                                          | 0                                           | NA                                             |
| OPH          | 477                            | 0                                                                  | 0                                   | 0                                                                                          | 0                                           | NA                                             |
| <b>Total</b> | <b>1,394</b>                   | <b>0</b>                                                           | <b>34</b>                           | <b>0</b>                                                                                   | <b>34</b>                                   | <b>0.00%</b>                                   |

## 2024 HDX Competition Report

2024 Competition Report -  
 NJ-511 - Paterson/Passaic Cour  
 For HIC conducted in January/Fc

### HMIS Bed Coverage Rates

| Project Type | Total Year-Round, Current Beds | Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS-Comparable Database | Adjusted Total Year-Round, Current, Non-VSP and VSP Beds | HMIS and Comparable Database Coverage Rate |
|--------------|--------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------------------|
| ES           | 265                            | 182                                                                              | 265                                                      | 68.68%                                     |
| SH           | 0                              | 0                                                                                | 0                                                        | NA                                         |
| TH           | 15                             | 10                                                                               | 15                                                       | 66.67%                                     |
| RRH          | 80                             | 80                                                                               | 80                                                       | 100.00%                                    |
| PSH          | 557                            | 504                                                                              | 557                                                      | 90.48%                                     |
| OPH          | 477                            | 105                                                                              | 105                                                      | 100.00%                                    |
| <b>Total</b> | <b>1,394</b>                   | <b>881</b>                                                                       | <b>1,022</b>                                             | <b>86.20%</b>                              |



## 2024 HDX Competition Report

### 2024 Competition Report - HIC Summary

NJ-511 - Paterson/Passaic County CoC

For HIC conducted in January/February of 2024

#### Rapid Re-housing Beds Dedicated to All Persons

| Metric                                           | 2020 | 2021 | 2022 | 2023 | 2024 |
|--------------------------------------------------|------|------|------|------|------|
| RRH beds available to serve all pops. on the HIC | 181  | 154  | 172  | 44   | 80   |

1) † EHV = Emergency Housing Voucher

2) \*This column includes Current, Year-Round, Natural Disaster beds not associated with a VSP that are not HMIS-participating. For OPH Beds, this includes beds that are Current, Non-HMIS, and EHV-funded.

3) \*\*This column includes Current, Year-Round, Natural Disaster beds associated with a VSP that are not HMIS-participating or HMIS-comparable database participating. For OPH Beds, this includes beds that are Current, VSP, Non-HMIS, and EHV-funded.

4) Data included in these tables reflect what was entered into HDX 2.0.

5) In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").

6) In the HIC, "Current" beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").

7) For historical data: Aggregated data from CoCs that merged are not displayed if HIC data were created separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

# 2024 HDX Competition Report

## 2024 Competition Report - PIT Summary

NJ-511 - Paterson/Passaic County CoC

For PIT conducted in January/February of 2024

### Submission Information

| Date of PIT Count | Received HUD Waiver |
|-------------------|---------------------|
| 1/23/24           | Not Applicable      |

### Total Population PIT Count Data

| Category                               | 2019                            | 2020                            | 2021                                 | 2022                            | 2023                            | 2024                            |
|----------------------------------------|---------------------------------|---------------------------------|--------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| PIT Count Type                         | Sheltered and Unsheltered Count | Sheltered and Unsheltered Count | Sheltered and full unsheltered count | Sheltered and Unsheltered Count | Sheltered and Unsheltered Count | Sheltered and Unsheltered Count |
| Emergency Shelter Total                | 244                             | 365                             | 243                                  | 280                             | 329                             | 603                             |
| Safe Haven Total                       | 0                               | 0                               | 0                                    | 0                               | 0                               | 0                               |
| Transitional Housing Total             | 30                              | 28                              | 8                                    | 8                               | 8                               | 13                              |
| Total Sheltered Count                  | 274                             | 393                             | 251                                  | 288                             | 337                             | 616                             |
| Total Unsheltered Count                | 117                             | 190                             | 73                                   | 86                              | 55                              | 94                              |
| Total Sheltered and Unsheltered Count* | 391                             | 583                             | 324                                  | 374                             | 392                             | 710                             |

1) \*Data included in this table reflect what was entered into HDX 1.0 and 2.0. This may differ from what was included in federal reports if the PIT count type was either sheltered only or partial unsheltered count.

2) Aggregated data from CoCs that merged is not displayed if PIT data were entered separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

3) In 2021, for CoCs that conducted a "Sheltered and partial unsheltered count", only aggregate and not demographic data were collected.